

Proposed 2020-2024 Capital Improvements Program



Presentation Goals

Discuss the overarching trends in the proposed CIP

Review the CIP Fund cash flow projections & financial forecast

Highlight how the proposed CIP ties to City Council priorities

Discuss the impacts of the CIP's financial constraints

Highlight uncertainties in the proposed program

Discuss the City's current and projected debt

Overview projects and equipment programmed for 2020



CIP Approval Process

October

Present & discuss proposed CIP

November

Follow-up as needed on discussion items

December

Adoption



Trends in the CIP

Very financially constrained

- Revenue is flat from 2019 to 2020
- Expenditure requests exceeded available revenue in all years

Revenues are not keeping up with expenditures demands

Investments primarily focused on maintaining existing infrastructure

- Maintenance and replacement schedules are extended to reduce expenditures

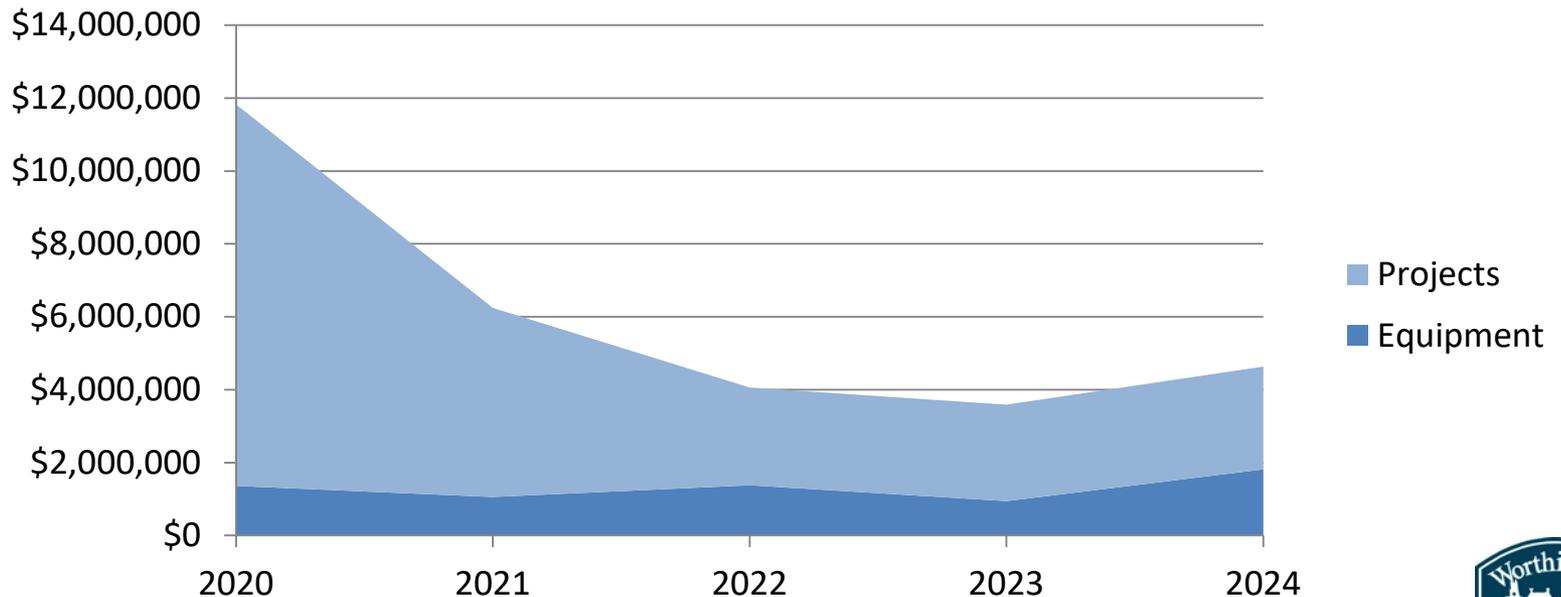
Debt levels are increasing



Overview of Proposed CIP

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Projects	\$10,463,000	\$5,187,000	\$2,681,000	\$2,649,500	\$2,820,500	\$23,801,000
Equipment	\$1,365,000	\$1,053,000	\$1,381,600	\$941,900	\$1,813,100	\$6,554,600
Total	\$11,828,000	\$6,240,000	\$4,062,600	\$3,591,400	\$4,633,600	\$30,355,600

2020-2024 CIP Project & Equipment Expenditures

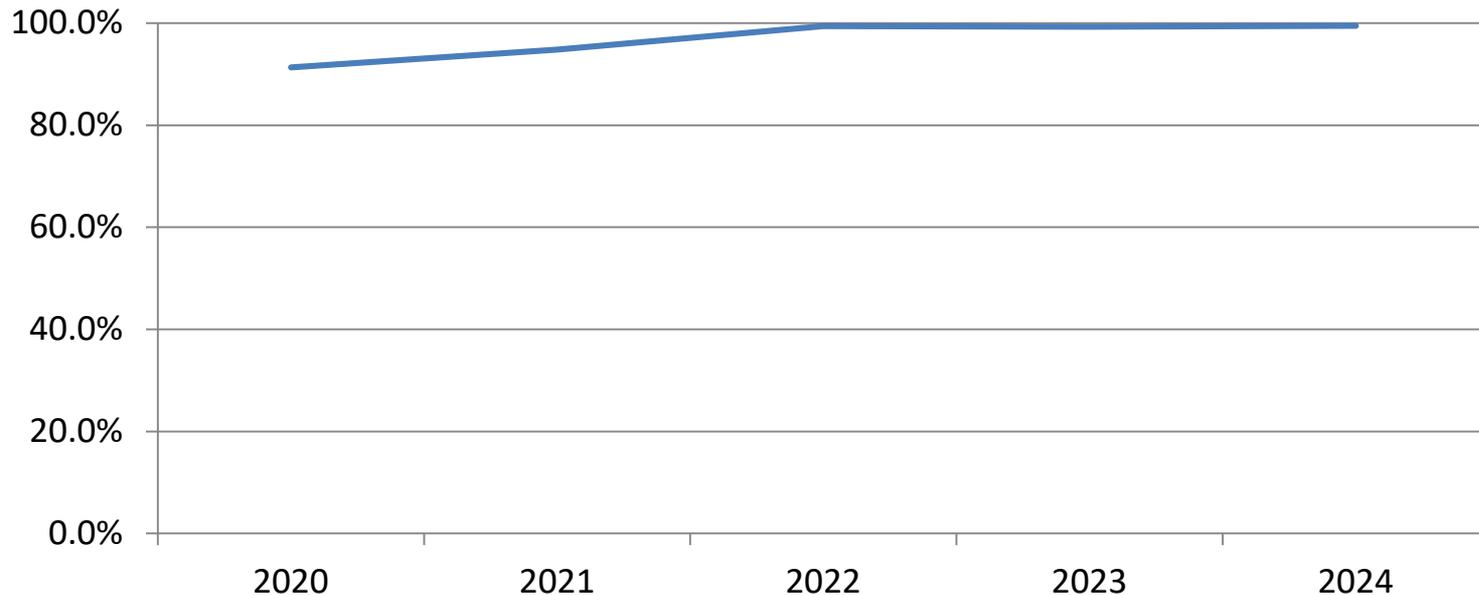




City's Share of Proposed CIP

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Total Cost	\$11,828,000	\$6,240,000	\$4,062,600	\$3,591,400	\$4,633,600	\$30,355,600
City Sources	\$10,803,000	\$5,915,000	\$4,037,660	\$3,566,400	\$4,608,600	\$28,930,660
% City Share	91.3%	94.8%	99.4%	99.3%	99.5%	95.3%

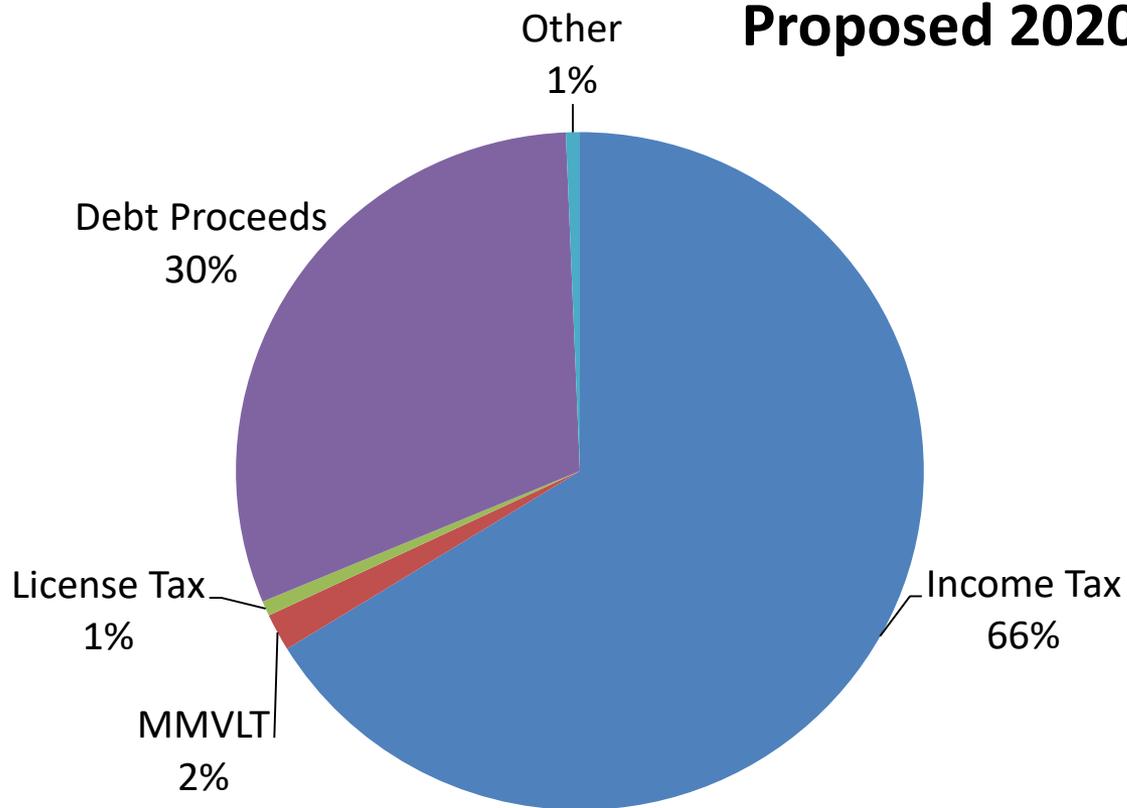
City's Share of Project & Equipment Expenditures





CIP Revenue Sources

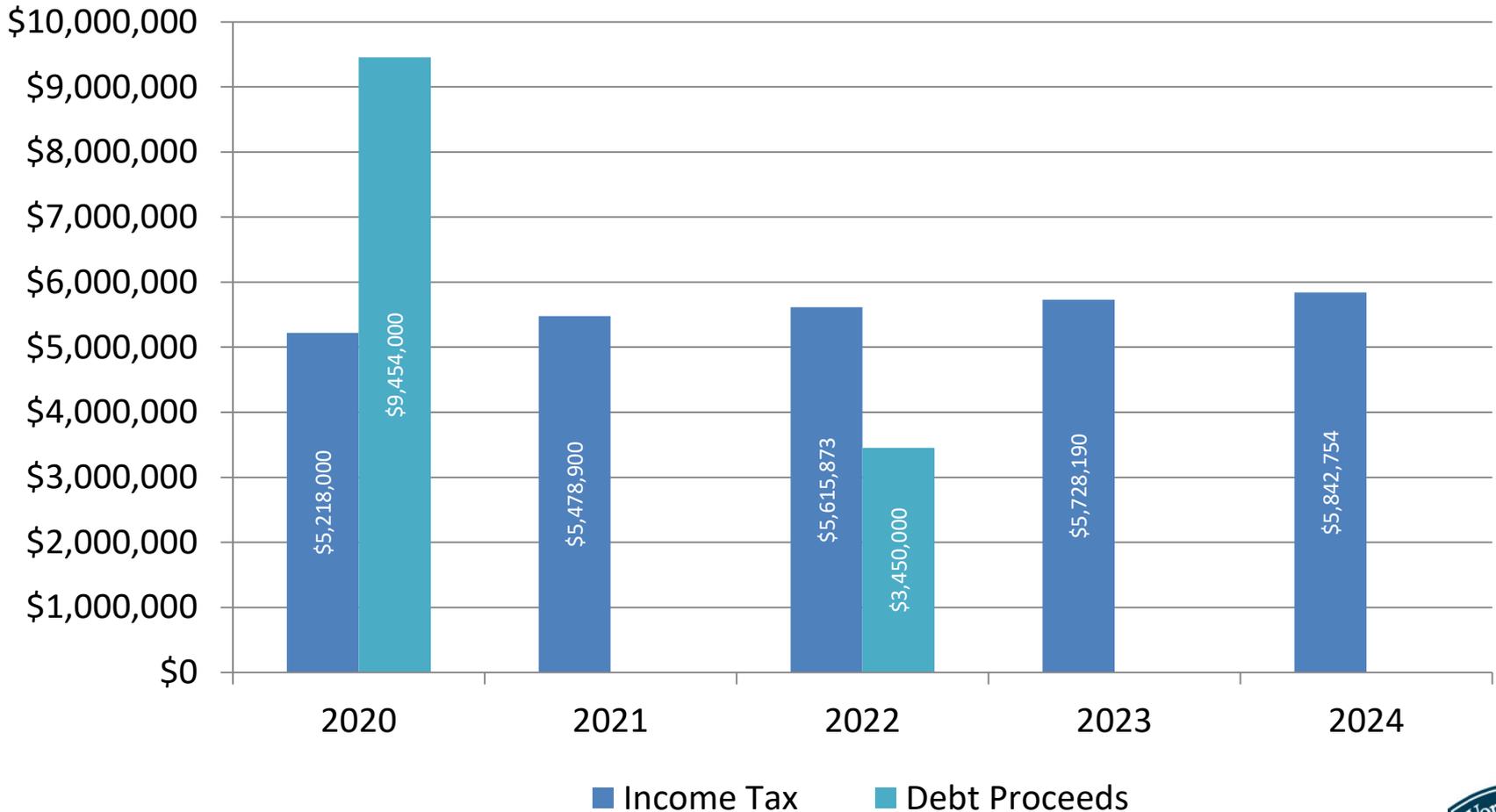
Proposed 2020-2024 CIP





CIP Revenue Sources

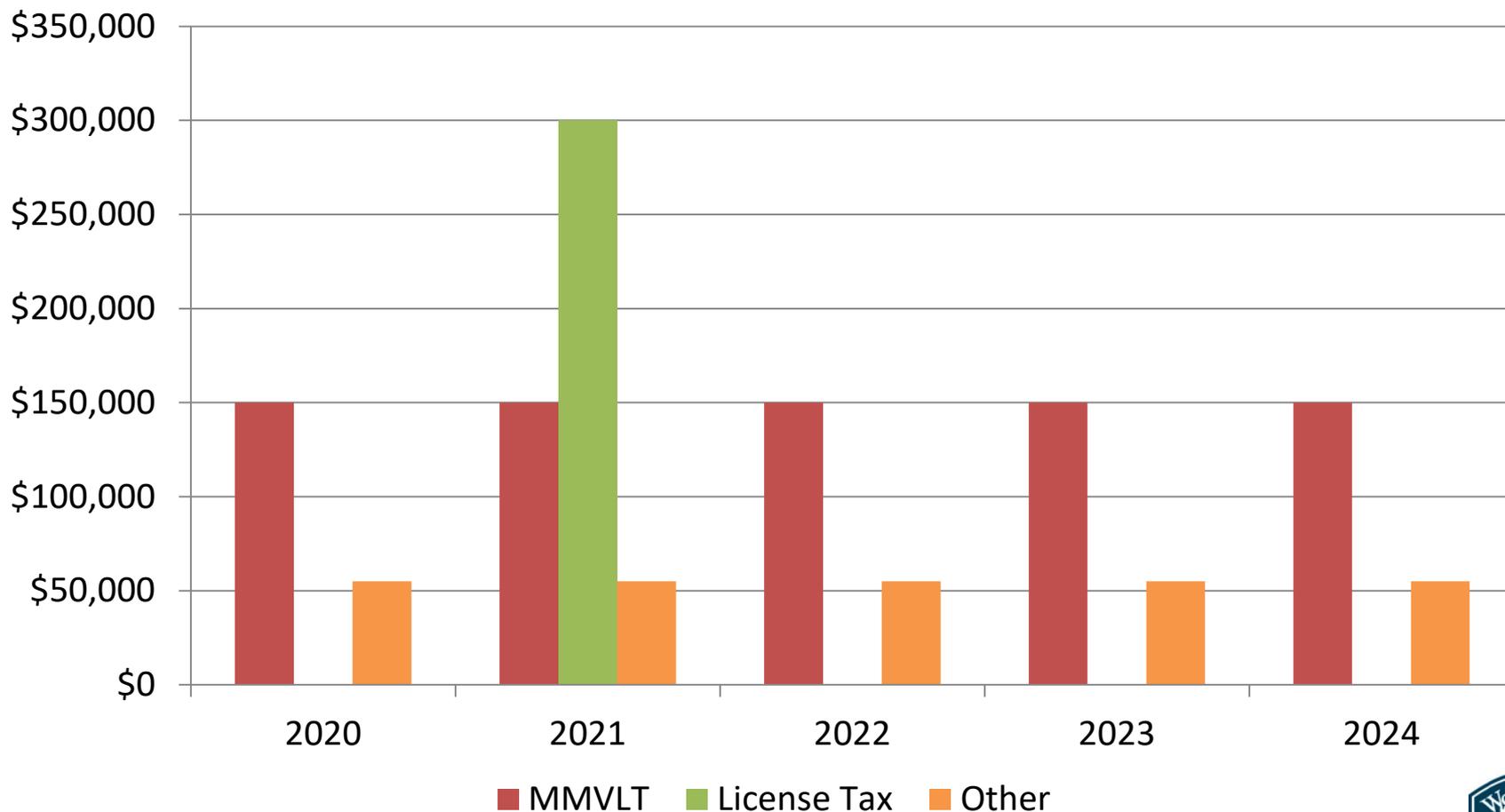
CIP Fund - Major Revenue Sources





CIP Revenue Sources

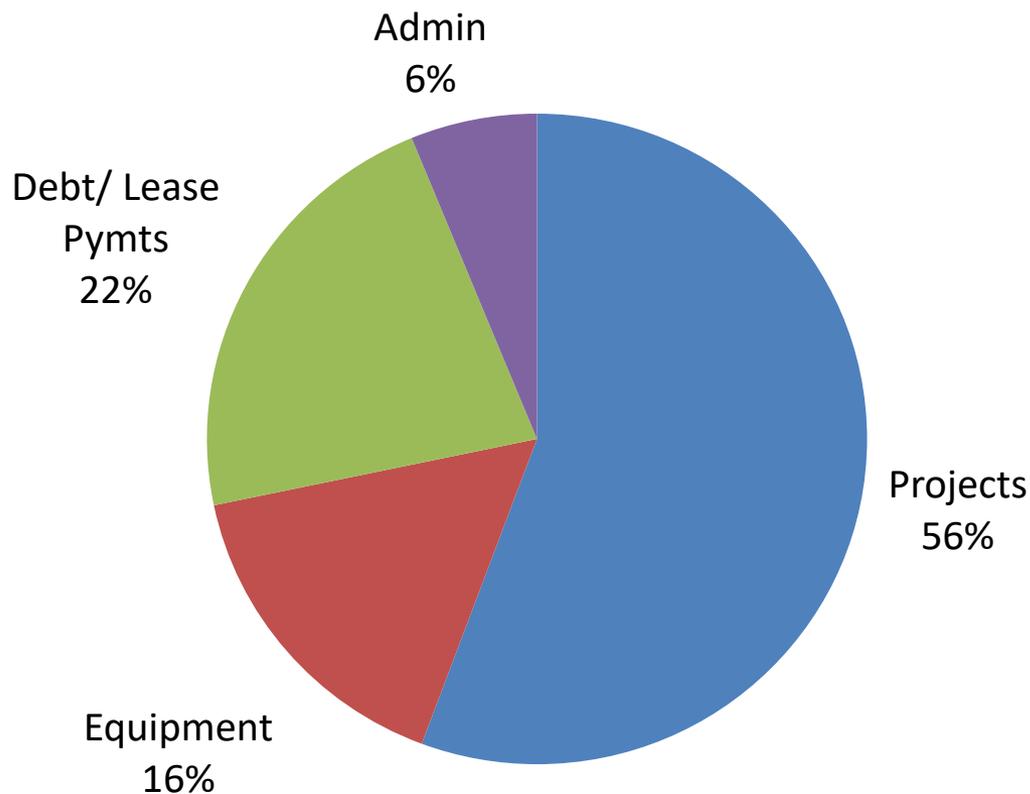
CIP Fund - Other Revenue Sources





Expenditure Categories: CIP Fund

Proposed 2020-2024 CIP

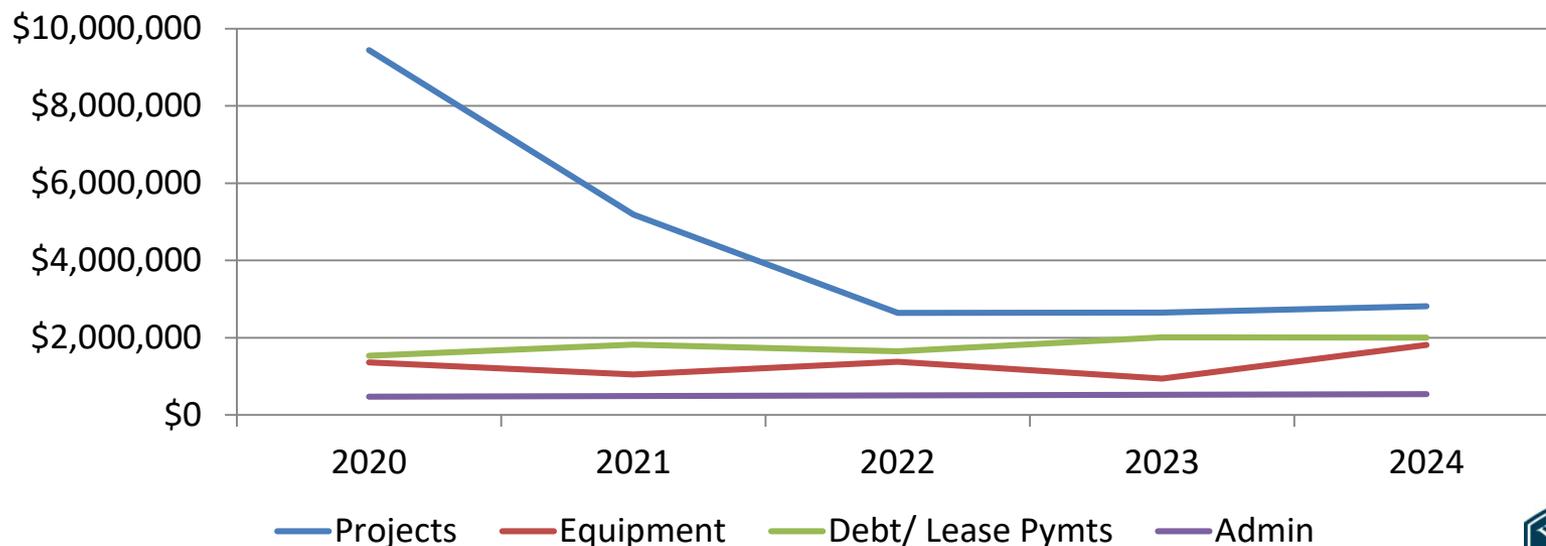




CIP Fund Expenditures

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Projects	\$9,443,000	\$5,187,000	\$2,641,000	\$2,649,500	\$2,820,500
Equipment	\$1,365,000	\$1,053,000	\$1,381,600	\$941,900	\$1,813,100
Debt Service	\$1,531,077	\$1,821,077	\$1,651,077	\$2,011,077	\$2,001,077
Administration	\$477,000	\$491,000	\$506,000	\$521,000	\$537,000

CIP Fund Expenditures by Category

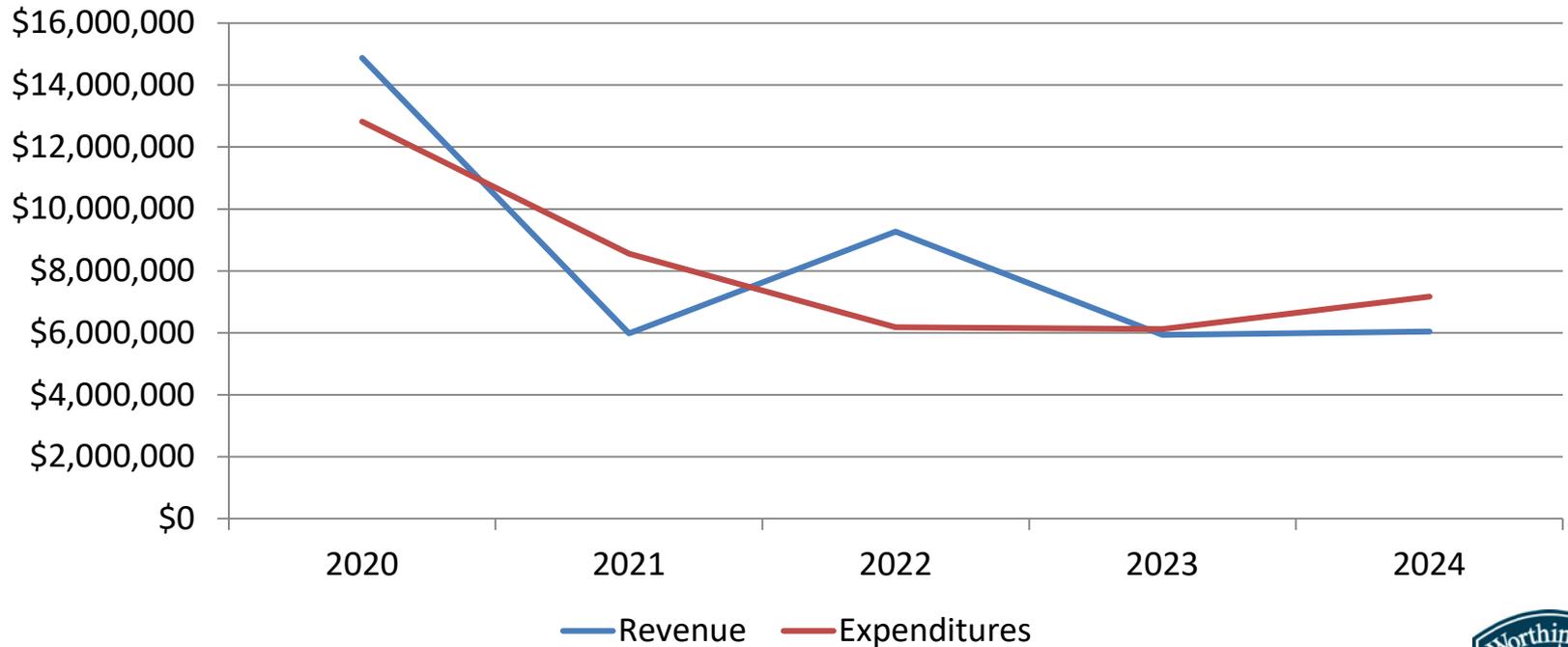




CIP Fund Revenue & Expenditures

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue	\$14,877,000	\$5,983,900	\$9,270,873	\$5,933,190	\$6,047,754
Expenditures	\$12,816,077	\$8,552,077	\$6,179,377	\$6,123,477	\$7,171,677

CIP Fund Revenue & Expenditures

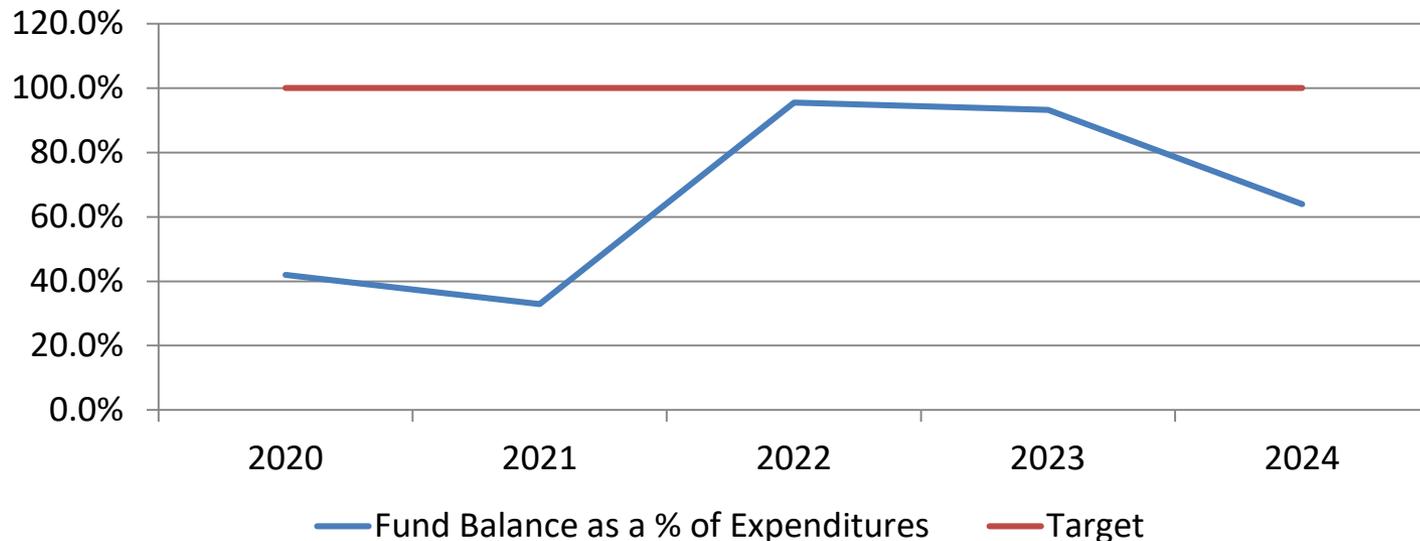




Five Year Forecast – CIP Fund

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Total Revenue	\$14,877,000	\$5,983,900	\$9,270,873	\$5,933,190	\$6,047,754
Total Expenditures	\$12,816,077	\$8,552,077	\$6,179,677	\$6,123,477	\$7,171,677
Fund Balance (FB)	\$5,379,139	\$2,810,962	\$5,902,158	\$5,711,871	\$4,587,948
FB as % of Expend.	42.0%	32.9%	95.5%	93.3%	64%

CIP Fund Balance

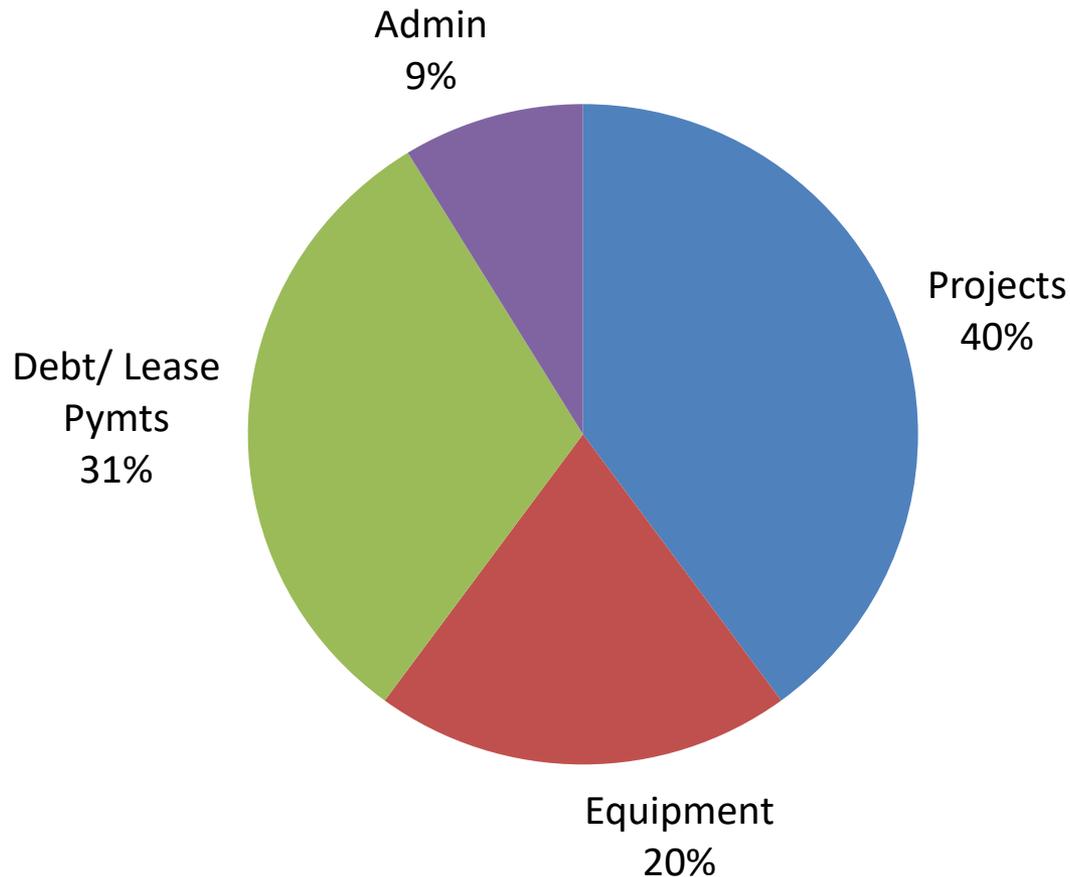




Expenditure Categories: CIP Fund

(excluding bonded projects & equipment)

Proposed 2020-2024 CIP



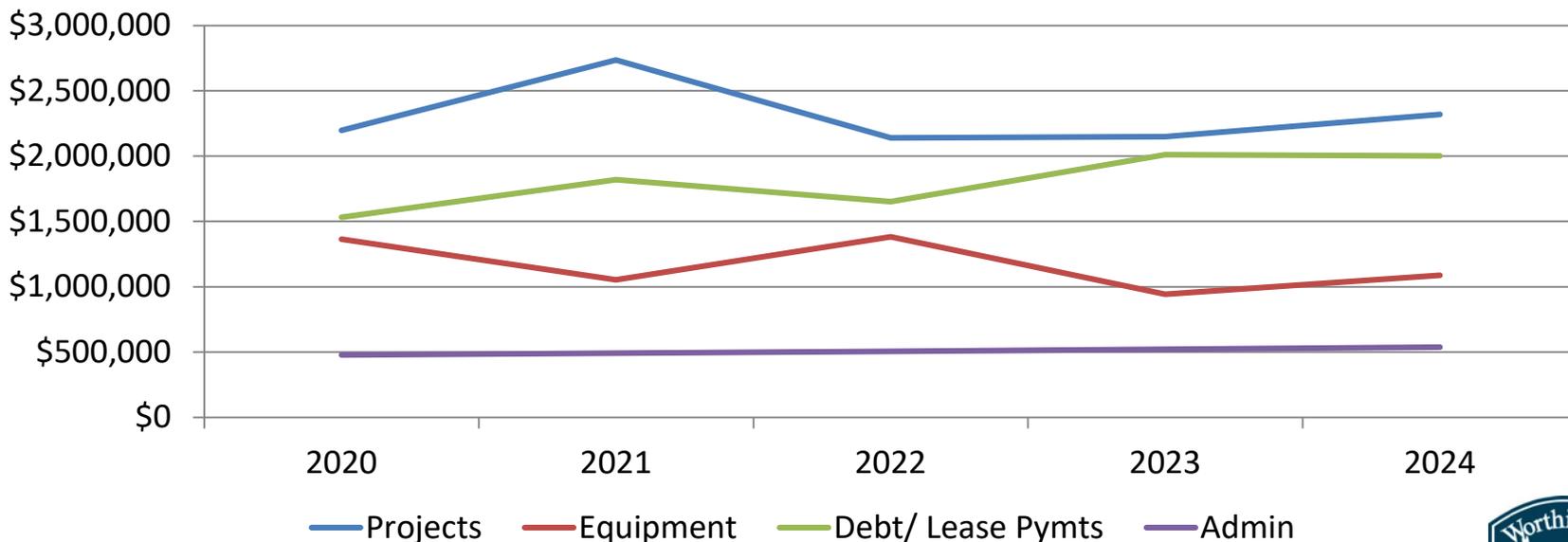


CIP Fund Expenditures

(excluding bonds)

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Projects	\$2,198,000	\$2,737,000	\$2,141,000	\$2,149,500	\$2,320,500
Equipment	\$1,365,000	\$1,053,000	\$1,381,600	\$941,900	\$1,088,100
Debt Service	\$1,531,077	\$1,821,077	\$1,651,077	\$2,011,077	\$2,001,077
Administration	\$477,000	\$491,000	\$506,000	\$521,000	\$537,000

CIP Fund Expenditures by Category



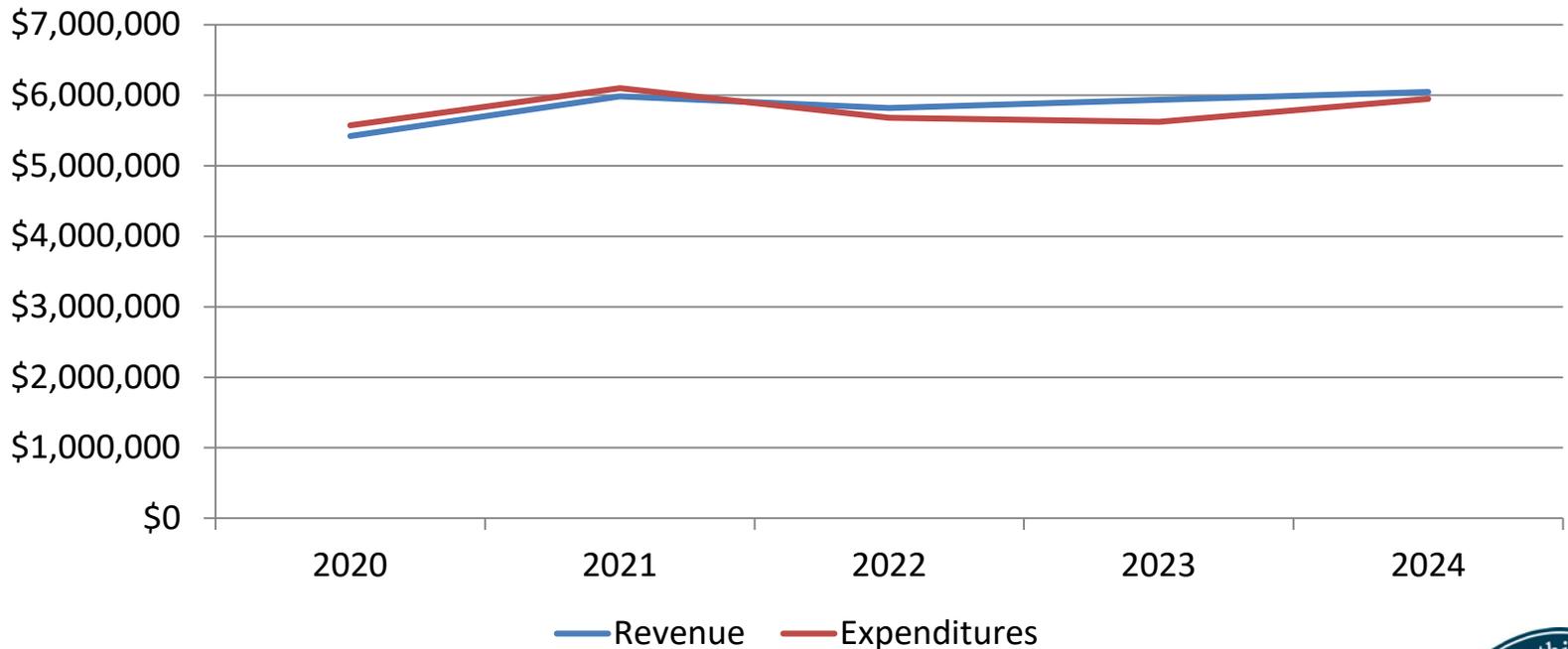


CIP Fund Revenue & Expenditures

(excluding bonds)

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Revenue	\$5,423,000	\$5,983,900	\$5,820,873	\$5,933,190	\$6,047,754
Expenditures	\$5,571,077	\$6,102,077	\$5,679,677	\$5,623,477	\$5,946,677

CIP Fund Revenue & Expenditures



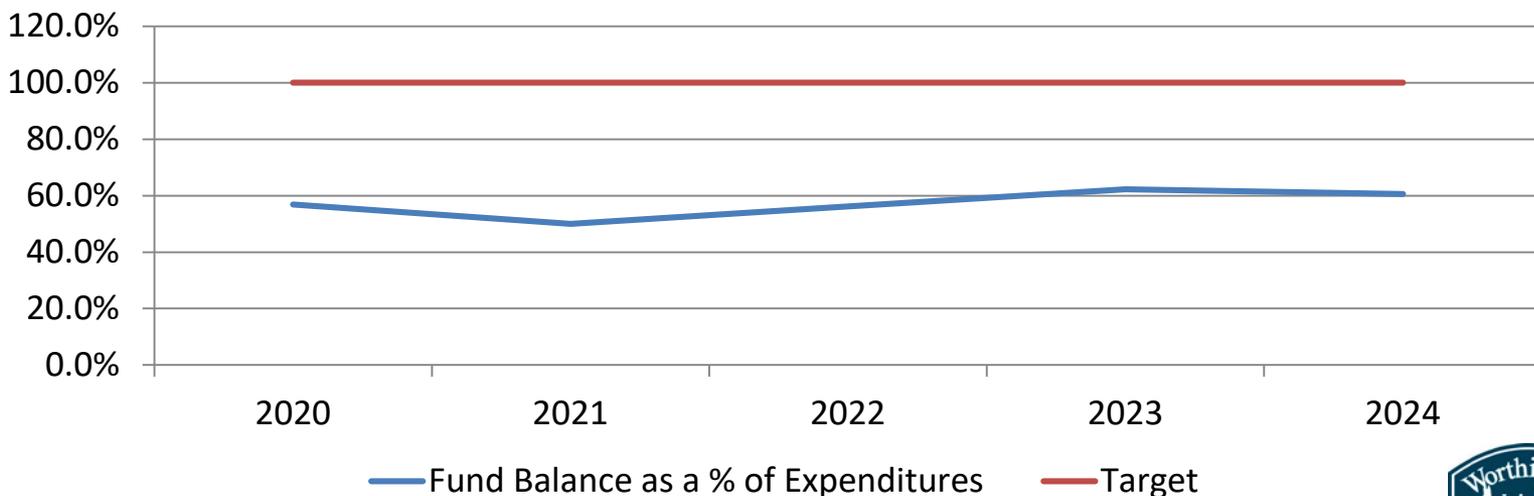


Five Year Forecast – CIP Fund

(excluding bonded revenue and expenditures)

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Total Revenue	\$5,423,000	\$5,983,900	\$5,820,873	\$5,933,190	\$6,047,754
Total Expenditures	\$5,571,077	\$6,102,077	\$5,679,677	\$5,623,477	\$5,946,677
Fund Balance (FB)	\$3,170,139	\$3,051,962	\$3,193,158	\$3,502,871	\$3,603,948
FB as % of Expend.	56.9%	50%	56.2%	62.3%	60.6%

CIP Fund Balance





City Council Priorities

Wilson Bridge Road Corridor

McCord Park Improvements (2020)

Arterial improvements for West Wilson Bridge Road (2023)

Age Friendly

Primarily associated with the operating budget

Griswold Center Window Replacement (2021)

Griswold Center Fitness Equipment (2023)



City Council Priorities

McCord Park

Partial Funding for Implementation (2020)

Updated Office Buildings

Incentive programs funded in Operating Budget

Energy Efficiency

Police Building Improvements (2020)

Municipal Building, Fire Station, Planning & Building Facility,
Service & engineering Building, Parks Maintenance Building,
McConnell Arts Center (2021)



City Council Priorities

Bike/Ped Implementation

\$100,000 annually in 2020 & 2021

\$250,000 annually in 2022-2024

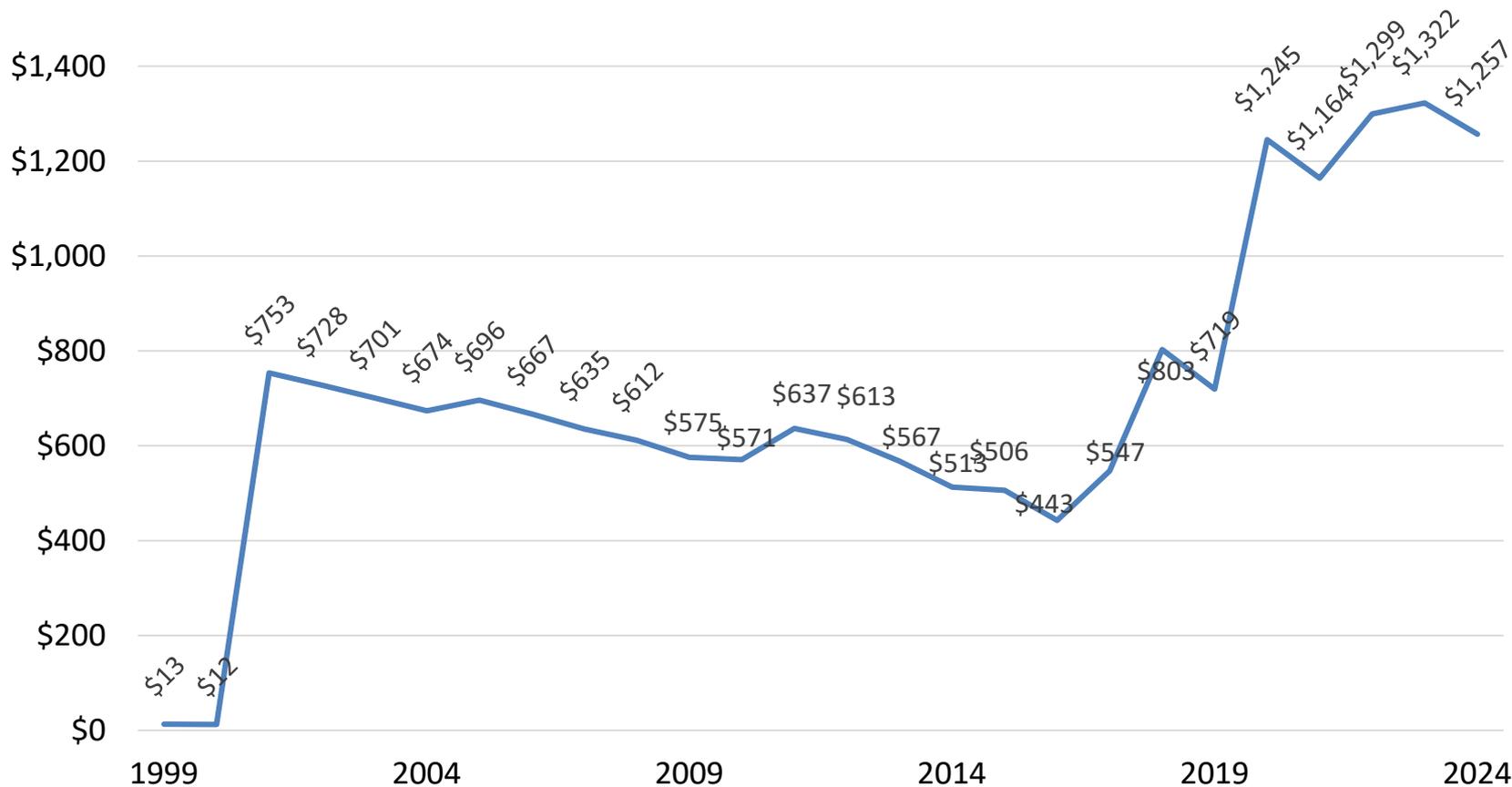
Electric Vehicle Charging

Reflected in 2019 operating expenditures



Debt

Long Term Debt per Capita





Debt

2019 Expenditures Scheduled for Debt

State Infrastructure Bank (SIB) Loan (Northeast Gateway Project gap financing for federal funds)

Anticipated Loan Amount: \$4,500,000

Public Safety and Other City Radios

Lease Amount: \$514,000

Annual Payment: \$92,388



Debt

Future Proposed Debt Issuance Projects/Equipment

Kenyonbrook Sanitary Sewer	\$2,100,000
Sanitary Sewer Repairs & Rehabilitation	\$2,000,000
Police Building HVAC & Remediation	\$1,500,000
Police Building Roof Repair	\$425,000
Rush Run Stream – Huntley Bowl Improvements	\$420,000
McCord Park Renovations	\$1,800,000
Waterline Improvements	\$2,000,000
City Buildings Energy Conservation Improvements	\$950,000
Fire Engine Replacement	\$725,000



2020 Projects

Legal Mandates

Kenyonbrook Trunk Sewer (construction)	\$2,100,000
Sanitary Sewer Repair & Rehabilitation	\$1,000,000

Essential for Basic Services

Arterial Pavement Preservation	\$185,000
Building Improvement Program	\$200,000
CBD Paver Renovation	\$20,000
Community Center Pools Resurfacing	\$120,000
Community Center South End Door Replacement	\$48,000
Culvert Repair at Linworth Run (design)	\$25,000
Fire Hydrant Replacement & Painting	\$25,000





2020 Projects

Essential for Basic Services (cont'd)

Fire Station Bathroom/Shower Renovation	\$100,000
Perry Park Backflow Preventer	\$70,000
Police Building HVAC & Remediation	\$1,500,000
Police Building Roof Repair	\$425,000
Rush Run Stream – Huntley Bowl Imp.	\$420,000
Street & Sidewalk Improvement Program	\$900,000
Traffic Signal Improvement	\$50,000



2020 Projects

Improvements to Basic Service

McCord Park Renovations	\$1,800,000
Perry Park Building Electrical Upgrade	\$25,000
Selby Park Playground Replacement	\$275,000
Streetlight Conversion to LED	\$25,000

Enhancement/Discretionary

Bike & Pedestrian Improvements	\$100,000
Community Wayfinding Signage	\$50,000



2020 Equipment

Administration/Information Technology

Computer Replacement	\$60,000
Server & Network	\$80,000

Fire & EMS

Fire Hose	\$10,000
Fire Initial Issue	\$18,000
Firefighter Protection Equipment	\$48,000
Mobile Data Terminals	\$75,000
Self Contained Breathing Apparatus	\$300,000
Small Equipment Replacement	\$15,000
SUV (BN101)	\$60,000



2020 Equipment

Parks & Recreation

Community Center Fitness Equipment	\$56,000
Pool Filter Sand	\$13,000
Small Equipment Replacement	\$15,000
Turf Mowers	\$14,000

Police

Mobile Data Terminals	\$25,000
Police Building Furniture	\$15,000
Police Cruisers	\$155,000
Police Initial Issue Equipment	\$20,000
Records Management Software	\$250,000



2020 Equipment

Service & Engineering

Cargo Van	\$30,000
Pressure Washer	\$16,000
Scan Tools for Garage	\$15,000
Small Equipment Replacement	\$10,000
Wood Chipper	\$65,000



Uncertainties

Short Term Financing Costs for Federal Funds for the
Northeast Gateway Project

Funding for Swiminc

McCord Park Funding

Recommendations from Assessments of Water Lines and
Traffic Signals



Impacts of Constrained Funding

\$4,745,000 added to bonding

Projects involving City buildings delayed by a year or two

Playground replacements previously scheduled for every year spread out to occur every other year

Most equipment replacements delayed by a year

Parks & Recreation bus and sedan replacement cancelled – will be dropped from fleet



Need for Additional Revenue

Current revenue streams for the CIP insufficient to fund the needs

Income tax is the primary source of revenue, along with a small amount of MMVLT each year and license tax periodically

Possible options

- Parks & Recreation Fees
- Water & Sewer Surcharges
- License Tax