

City of Worthington, Ohio



# 2023-2027 Capital Improvements Program

Proposed October 10, 2022



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## Definition of Capital Improvements/Expenditures

The proposed five-year Capital Improvement Program (CIP) for 2023-2027 presents the City's plan for infrastructure development and improvements. The CIP is evaluated annually to ensure funding and to update the project and equipment needs and costs of the City.

The CIP identifies the City's intended capital expenditures. The City defines capital items as:

1. New construction projects and buildings valued in excess of \$15,000.
2. Major equipment and vehicles valued in excess of \$5,000 and with a life expectancy of five years or more. Where a number of non-expendable items were in excess of \$5,000, they are included.
3. All projects or equipment requiring borrowing.
4. All land improvements valued in excess of \$15,000.
5. Major building improvements that are not routine expenses and that substantially enhance the value of the structure.

## Capital Improvements Program Development Process

The Capital Improvements Program is developed over several months. The process starts in July with a City Council discussion about priorities and objectives for the capital improvements program. City staff incorporate information about revenue trends and pressures on expenditures as background for the discussion. In August, staff in City departments and divisions submit requests for funding for projects and equipment. They review the most recently approved CIP and update the information in the remaining years. They consider City Council's identified priorities and look toward adopted plans such as the Bicycle & Pedestrian Master Plan, Parks & Recreation Master Plan, and the Wilson Bridge Corridor Enhancement Plan, to determine funding requests. They interact with the various City advisory boards and commissions, such as the Bicycle and Pedestrian Advisory Board and the Parks and Recreation Commission, to hear and consider their recommendations. Staff also evaluate the condition of the City's existing infrastructure such as buildings, streets, sewers and water lines and request funding for ongoing maintenance needs. This consideration includes review of infrastructure evaluations such as the sanitary sewer evaluation studies conducted for each sewer shed in the City and the Water Condition and Evaluation Report for the City's water lines. The Fleet Division evaluates the City's vehicles and equipment and submits prioritized recommendations for replacement of items such as dump trucks, fire engines, medic vehicles, police cars and other large equipment. In September, the submittals are evaluated

and totaled to compare with revenue projections. Inevitably, the requested amounts exceed the funds available and items must be delayed, reduced, or eliminated in order to submit a financially supportable program. The proposed CIP is submitted for City Council consideration in October and the CIP is adopted by City Council in December.

## Capital Improvements Program Overview

### Financial Overview

The proposed 2023-2027 CIP, while constrained financially, includes funding for numerous projects and equipment purchases. The primary revenue source for the CIP is income tax. Income tax revenue projections for the CIP incorporate higher percentage increases than the City has previously projected given the recent trend of strong income tax revenue growth. The proposed CIP includes a 3.75% increase over the 2022 estimates for 2023, 3.0% increase in 2024, 3.5% increases in 2025 and 2026, and 4.0% increase 2027. In addition to the projections for stronger income tax collections, the proposed CIP benefits from reimbursement for prior year expenditures from the 2021 bond issuance which has created a strong beginning fund balance in the CIP Fund.

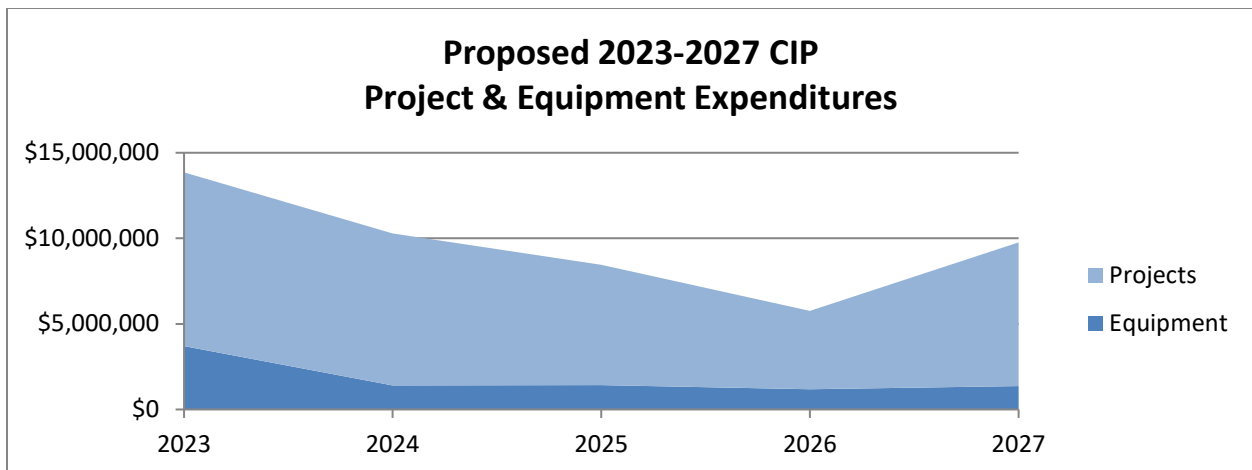
The City continues to experience expanded demands for capital investment. These increased demands are due to inflation, which is driving notable cost increases for projects and equipment, and due to the age of the City's infrastructure, particularly for water line replacement, HVAC needs in City buildings and fire apparatus. Many of these expenditure requests have been incorporated into the proposed CIP. In order to address the needs of the higher cost projects, the proposed CIP reflects more than \$6,000,000 in additional debt above the amount planned in the adopted 2022-2026 CIP. The additional debt is due to higher costs for projects and equipment and due to the need to invest in additional projects to address infrastructure needs. The debt in the proposed CIP is tied to sanitary sewer projects, water line projects, the second phase of the McCord Park renovations, a traffic signal associated with the redevelopment of the property at 6700 North High Street and replacement of a ladder truck and engine for the Fire & EMS Division.

Worthington is a built-out, historic community which leads to a CIP in which the City's capital investments are primarily focused on maintaining the existing infrastructure. The CIP includes a number of ongoing programs and individual projects that renovate and repair the City's streets, buildings, parks, and other infrastructure. This CIP expands the number of projects to replace the City's water lines utilizing the study completed of the water system to prioritize the first projects to be pursued. The CIP seeks to address the immediate needs of the City's current infrastructure which doesn't leave much funding for discretionary spending, however there are a number of projects included which help to enhance the community. The discretionary spending that is included is primarily tied to the City's established areas of focus, which are described later in this document.

Requests for funding greatly exceeded the funds available even with stronger projected income tax revenues. Numerous projects were delayed from the requested timeframe or moved outside the five-year window. Delayed projects include arterial maintenance, investments in the Community Center and other City facilities, playground replacement and investments in traffic signals. The age of the City’s infrastructure is resulting in increasing demand for existing infrastructure maintenance.

### Project & Equipment Expenditures

The proposed 2023-2027 CIP expenditures, considering all funding sources, reflect an ongoing trend toward higher project expenses in 2023, 2024, 2025 and 2027 and higher than typical equipment expenditures in 2023. The higher rate of project expenditures in four of the five years of the proposed CIP is due to the construction of the Kenyonbrook and Northbrook sanitary sewer projects, the final phase of the McCord Park improvements, investment in HVAC systems in City buildings, water line improvement projects and investments in bicycle and pedestrian facilities. Project expenditures in 2026 are lower in part due to a less expensive water line project along West Wilson Bridge Road planned for that year. The higher equipment expenditures in 2023 are due to the replacement of the ladder truck and an engine in the Division of Fire and EMS.



The proposed CIP includes funding for the Northbrook and Kenyonbrook sewer projects. The City is under a Consent Order with the Ohio Environmental Protection Agency (EPA) to reduce sanitary sewer overflows. Under the Consent Order, the City conducted sanitary sewer evaluation studies of each of its sewer sheds. The studies identified work that needed to be completed to reduce the overflows. The Northbrook and Kenyonbrook sewer projects along with sanitary sewer lining and rehabilitation planned in 2022 are expected to complete the work recommended in the studies. The City successfully obtained funding from the State of Ohio in the amount of \$345,479 for the Northbrook sewer project. The later years of the proposed CIP include recurring funding

for sewer repair and rehabilitation for ongoing maintenance to ensure our sewer system functions effectively.

The City has a number of buildings that need investment due to their age. The proposed CIP includes HVAC improvements at most City buildings; renovation of bathroom, shower, and bunkroom facilities at the Fire Station; upgrades to the elevators at the Griswold Center and Municipal Building; and a number of projects at the Community Center.

A significant portion of the City's annual project expenditures are dedicated to street maintenance. Funding for the Street and Sidewalk Maintenance Program has remained flat for many years. The amount of work that can be done under this program has decreased due to inflation. The proposed CIP increases by \$50,000 the amount provided for this program beginning in 2023.

The maintenance of arterial streets is funded separately given the larger dollar costs associated with maintaining these wider, multi-lane streets. This proposed CIP contains funding for projects on the southern portion of High, Linworth, Snouffer, Godown and West Wilson Bridge to address the needs of these roadways.

In 2017, the City of Worthington, City of Columbus, Perry Township, Mid Ohio Regional Planning Commission (MORPC), Franklin County Engineer's Office and the Ohio Department of Transportation (ODOT) partnered in a feasibility study of SR-161 between Olentangy River Road and Sawmill Road to evaluate improvements that could be made to reduce congestion, increase safety, and provide pedestrian and bicycle accommodations. The study identified the Linworth Road intersection as the most congested area along the study corridor. As a result, the project to improve the intersection at Linworth Road is recommended to be completed first. The City of Worthington joined with the partners involved in the study to apply for federal attributable funding for the intersection project. The Mid Ohio Regional Planning Commission (MORPC) included this project in their federal funding program, thus federal funds will support 80% of the right of way acquisition, utility relocation and construction for the project. The City of Worthington, City of Columbus and Perry Township have committed to sharing the remaining 20% of the cost. The CIP includes funding for the City of Worthington's share of this project, which will be funded from tax increment financing dollars.

The City has submitted applications for federal funding for two new projects reflected in the proposed CIP, a multi-use trail along East Wilson Bridge Road and a multi-use trail along High Street between Wilson Bridge and Worthington Galena Roads. Currently there is a trail along West Wilson Bridge Road from the Olentangy Trail that connects to sharrows and sidewalk near High Street and there is a trail from the Worthington Community Center heading east to the new intersection at Wilson Bridge Road and Huntley Road then north under I-270 to connect to a

planned multi-use trail that will be built by the City of Columbus along Sancus Boulevard. The East Wilson Bridge Road trail will complete the missing link.

The City also submitted an application to fund the first phase of a multi-use trail along High Street intended to connect the Wilson Bridge and High intersection with Old Worthington. This first phase would construct a trail along the west side of High Street from Wilson Bridge Road to Worthington Galena Road. The federal funding process is a very competitive one in which applications greatly exceed the funds available. The City will find out in early 2023 as to whether either of these projects will receive funding. The proposed CIP includes the City's funding match for the projects, which will be insufficient to fund the projects if federal funds are not received.

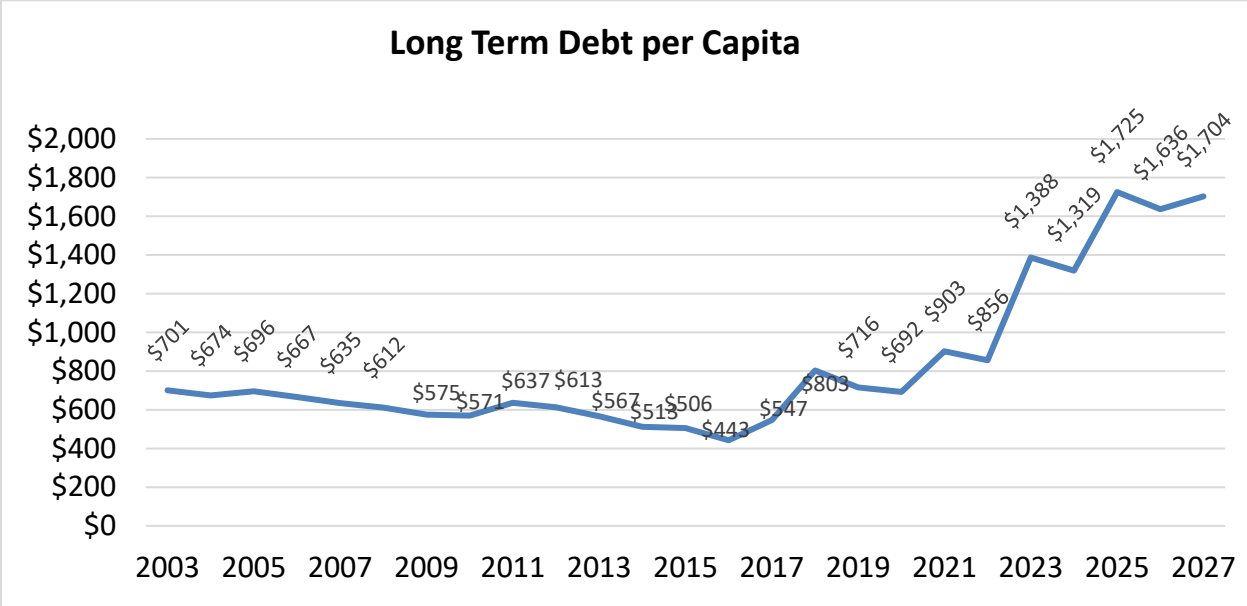
The equipment expenditures in the proposed CIP are focused on the replacement of existing equipment. The most expensive planned equipment replacements are the fire ladder truck, the fire engine/rescue, a medic vehicle, three dump trucks with plows and a street sweeper. The CIP includes annual allocations for the replacement of police cruisers. During the pandemic, the cruisers experienced lower utilization and fewer miles, so the proposed CIP does not replace cruisers in 2023, but then resumes the annual allocation in 2024.

## **Debt**

The City is utilizing debt in the proposed CIP to fund a number of more expensive projects, most notably the mandated sewer projects associated with a Consent Order with the Ohio EPA, water line projects, renovations to McCord Park, the installation of a traffic signal to serve the property at 6700 North High Street and replacement of the fire ladder truck and a fire engine.

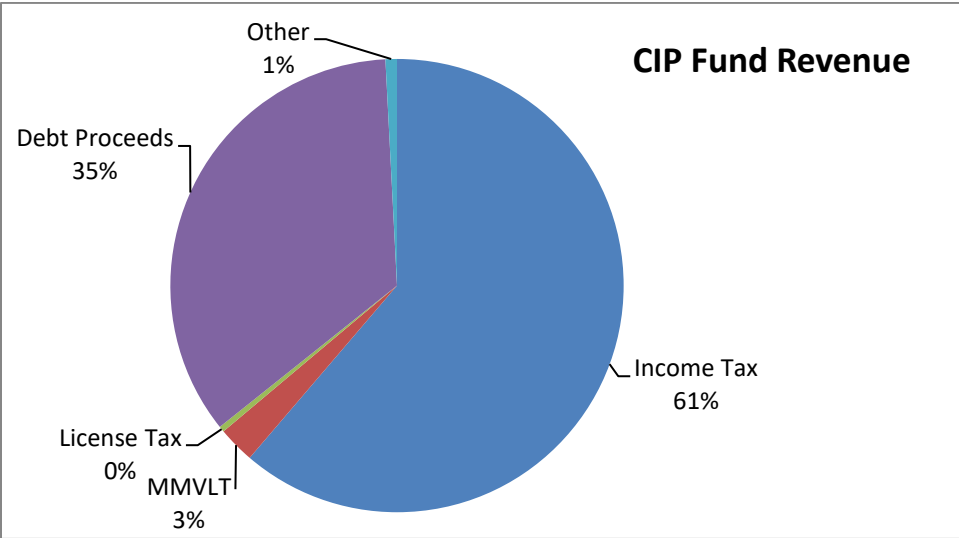
An analysis of the City's long-term debt over the past 20 years indicates the City's amount of debt is increasing. Prior to 2000, the City held very little debt. In the early 2000s, the City issued debt to expand the Community Center and renovate an office building for use by the Division of Police. The next decade saw very little additional debt issued, thus debt per capita decreased between 2002 and 2016. In more recent years, the City has begun to issue debt more regularly, using bond anticipation notes for short term financing until converting the notes to long term bonds once project costs are finalized and can be bundled together for longer term financing.

The debt for the Community Center expansion and Police Building renovation was paid off in 2021. The City has a number of years before additional debt will be paid off, so the City's payments for debt will only increase during the timeframe of the proposed CIP and for another four years beyond it. The exception to this is a small loan from the Ohio Public Works Commission for ADA ramps at intersections that reaches maturity in 2028. The annual payment on this loan is \$7,810, so this maturity is not expected to notably reduce the City's obligation for debt payments. Debt per Capita was \$547 in 2017, has increased to \$856 in 2022, and is projected to increase to \$1,704 by the end of the CIP timeframe.



**Revenue**

Income taxes make up 61% of the CIP Fund revenue in this five-year period with debt proceeds making up 35%. The debt proceeds are associated with projected borrowing in 2023, 2025 and 2027. Each of the other revenue sources in the CIP Fund are 3% or less of revenue. The CIP funding sources are more fully explained in a later section.





## Areas of Focus

Investments included in the proposed CIP include several areas of focus for the City in recent years.

### *Wilson Bridge Road*

The proposed CIP includes the final phase of improvements to McCord Park in 2023. The McCord Park improvements will complete the implementation of the recommendations from the conceptual plan approved by City Council. The proposed CIP also includes funding for an intersection improvement with the installation of a traffic signal at Old Wilson Bridge and West Wilson Bridge Roads to help improve traffic flow for people accessing the businesses in this area. The proposed CIP includes a number of bicycle and pedestrian related projects that benefit the Wilson Bridge Road corridor including the two projects associated with federal funding applications for multi-use trails along East Wilson Bridge Road and the northern portion of High Street as well as the maintenance project for the Olentangy Trail. Additionally, the various building maintenance projects associated with the Community Center ensure the provision of a well-maintained, welcoming, and attractive community space in close proximity to the employers located along Wilson Bridge Road.

### *Age Friendly*

To this point, the Age Friendly working group has not identified capital requests associated with their work to develop an Age Friendly initiative. The CIP includes investment in the Griswold Center (HVAC system improvements as part of the multi-phase projects in the proposed CIP, elevator upgrade in 2024, and new fitness equipment in 2024) which will improve the condition of the building and equipment that provide support for programs and services for older adults. Additionally, all ages utilize the Community Center, so building maintenance projects included in the CIP for the Community Center can be viewed as supportive of programming for the Age Friendly initiative.

### *Bicycle/Pedestrian Implementation*

An annual allocation for bicycle and pedestrian improvements is included in the CIP. The allocation is set at \$150,000 for 2023 & 2024 and increases to \$250,000 in 2025 and 2026. The amount decreases to \$100,000 in 2027 with the expectation that the Bicycle and Pedestrian Advisory Board will begin to focus more on individual projects that can be considered in the CIP instead of the general annual allocation. There are other bicycle and pedestrian projects included in the CIP outside of the annual allocation, including the East Wilson Bridge Road trail (pending federal funding), the first phase of the Worthington Mile (pending federal funding), the study of

the next phase of the Worthington Mile trail and major maintenance for the Olentangy Trail which is the City's most heavily used bicycle and pedestrian amenity.

## Uncertainties

As noted earlier in this document, the proposed CIP includes income tax projections that increase by 3.75% in 2023, 3.0% in 2024, 3.5% in 2025 and 2026, and 4.0% in 2027. These percentage increases are higher than included in previous projections and are contingent on realization of planned economic development projects such as the movement of Olive AI's headquarters into Worthington and completion and occupancy of the Worthington Gateway and High North developments at the intersection of Wilson Bridge Road and High Street.

## Capital Improvements Program Funding Sources

CIP Fund/Income Tax - The primary funding source for the City's CIP is income tax revenue. The City levies a 2.5% income tax. Twenty percent (20%) of the revenue collected from the income tax is allocated to the CIP and placed in the CIP Fund. Annual income tax revenue for the CIP Fund is projected to range from \$5,914,000 for 2023 to \$6,786,144 for 2027.

Bonds/Notes (Debt Proceeds) – The City can issue municipal bonds to finance capital infrastructure and equipment. The proposed 2023-2027 CIP anticipates the issuance of bonds and/or bond anticipation notes in 2023, 2025 and 2027 to fund sanitary sewer projects, the final phase of McCord Park renovations, waterline improvements, a traffic signal at 6700 North High Street, and the purchase of a fire ladder truck and fire engine.

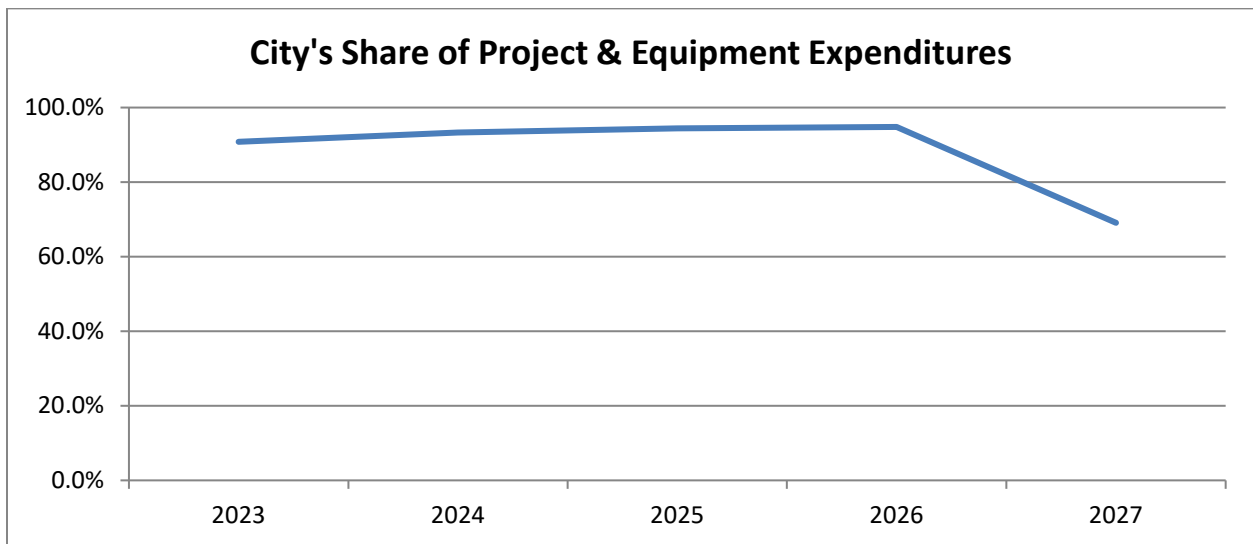
Assessments – The City utilizes special assessments to charge property owners for work that benefits their property. The proposed 2023-2027 CIP anticipates assessments for sidewalk repairs that occur in conjunction with the City's annual street and sidewalk maintenance program and the arterial maintenance projects.

MMVLT - The Municipal Motor Vehicle License Tax (MMVLT) is a tax on vehicle license plates and is used to partially fund street resurfacing through the annual street and sidewalk maintenance program. The proposed CIP anticipates annual MMVLT revenue in the amount of \$150,000 in 2023. The proposed CIP increases this amount to \$300,000 annually beginning in 2024, which is contingent on the City taking advantage of the additional \$5.00 MMVLT authorized by the State.

License Tax – The County receives funds from a tax on license plates and makes them available for repairs to major arterial roads that are not designated as State routes. The City requests these funds for specific road projects. The proposed 2023-2027 CIP utilizes these funds for resurfacing of West Wilson Bridge Road.

Other – At times, the City is successful in obtaining funding from other sources. The proposed 2023-2027 CIP includes grant funds for a project to enhance the ventilation in the vehicle bay of the fire station and replacement of cardiac monitors/defibrillators used for emergency medical services. Additionally, the State of Ohio is providing funds for the replacement of a failing bridge (culvert) on West Selby, the Northbrook sewer project, and the final phase of the McCord Park renovations. The City has applied for federal infrastructure funding for the East Wilson Bridge Road trail and the first phase of the Worthington Mile trail.

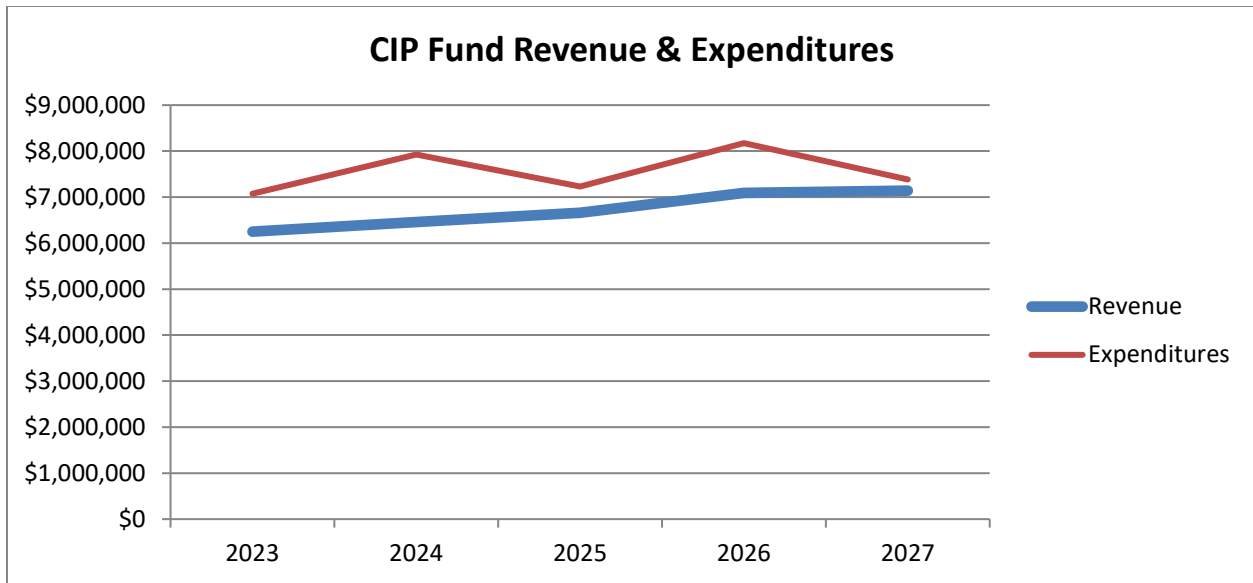
The revenue used to fund the expenditures in the proposed 2023-2027 CIP can be evaluated to determine the amount from City sources and the amount from other sources. The City sources in the CIP are the CIP Fund/Income Tax, Bonds, MMVLT and some of the “Other” revenue. Non-City sources in the CIP are Assessments, License Tax, and some of the “Other” revenue. The City sources share is typically 90% or higher. The City’s share is lower in 2025 due in large part to the construction phase of the East Wilson Bridge Road multi-use trail for which the City hopes to receive federal funding.



### Capital Improvements Fund Revenue, Expenditures & Fund Balance

The CIP Fund is the primary funding source for the City’s financial share of the CIP. It receives the income tax revenue that is allocated for capital improvements along with revenue from the Municipal Motor Vehicle License Tax (MMVLT). The Fund also reflects debt proceeds when the City anticipates the issuance of bonds, license tax revenue when it anticipates reimbursement from County license tax funding and grant funds when it anticipates receipt of a grant that will reimburse the City. When excluding revenue and expenditures associated with bonded projects and equipment, the proposed 2023-2027 CIP Fund has expenditures exceeding revenue in each year.

The proposed CIP is utilizing the extra fund balance that resulted from reimbursement through the 2021 bond issue for prior year expenditures.



The CIP Fund has four categories of expenditures:

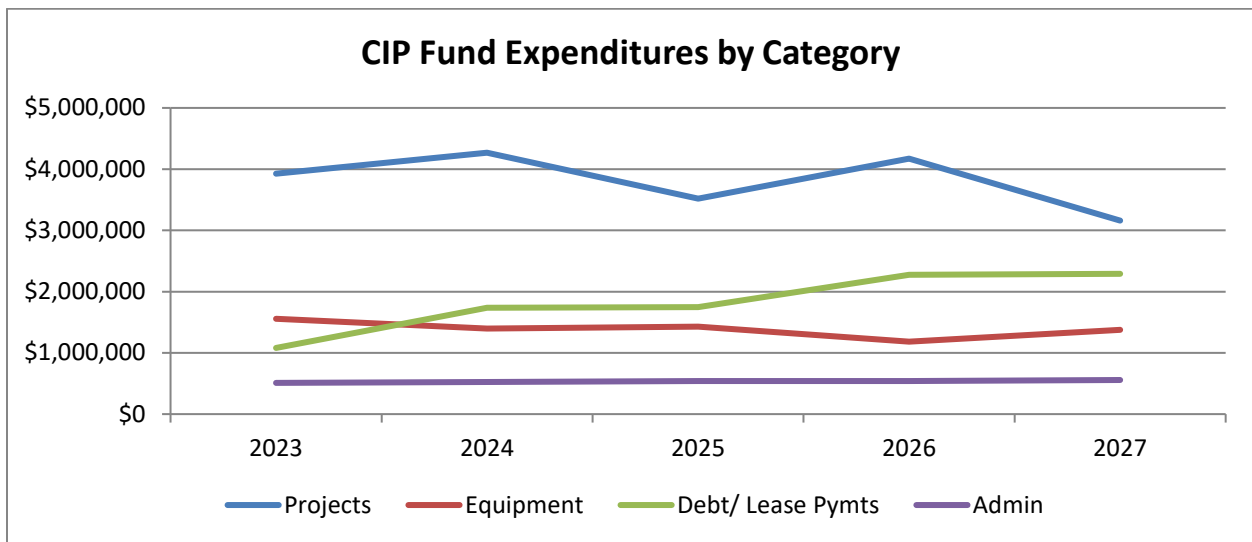
1. **Projects** - Projects involve investments in capital infrastructure of the City such as streets, sewers, buildings, and parks. Some large projects are funded via municipal bonds, while other projects are paid from the City’s cash on hand. The total annual amount allocated in the CIP Fund for all projects ranges from \$4,310,200 to \$8,908,000. Excluding projects scheduled for bonding, the annual amount allocated for projects ranges from \$3,160,000 to \$4,268,700.
2. **Equipment** – Most of the equipment investments that occur in the CIP involve the replacement of existing City-owned equipment such as dump trucks, fire and emergency medical vehicles, police cars, administrative vehicles, and leaf vacuums. Occasionally, the CIP will include the purchase of new equipment that is being added to the City’s inventory. This is typically information technology equipment. In the proposed 2023-2027 CIP, the annual amount in the CIP Fund allocated for all equipment ranges from \$1,183,250 to \$3,981,650. Excluding equipment scheduled for bonding, the annual amount allocated for equipment ranges from \$1,183,250 to \$1,556,650.
3. **Debt payments** – The City sometimes finances capital items through loans or the issuance of temporary/bond anticipation notes or municipal bonds. Additionally, the City sometimes acquires large pieces of equipment via leases. Annual debt and lease payments



are supported by the CIP Fund. These annual payments in the proposed 2023-2027 CIP increase throughout the five-year window from \$1,080,647 in 2023 to \$2,145,254 in 2027.

4. Administration - There are various administrative costs associated with the projects and equipment purchases in the CIP. These costs are associated with collecting the revenue, insurance, and legal services. These administrative costs range from \$510,000 to \$557,000 in the proposed 2023-2027 CIP.

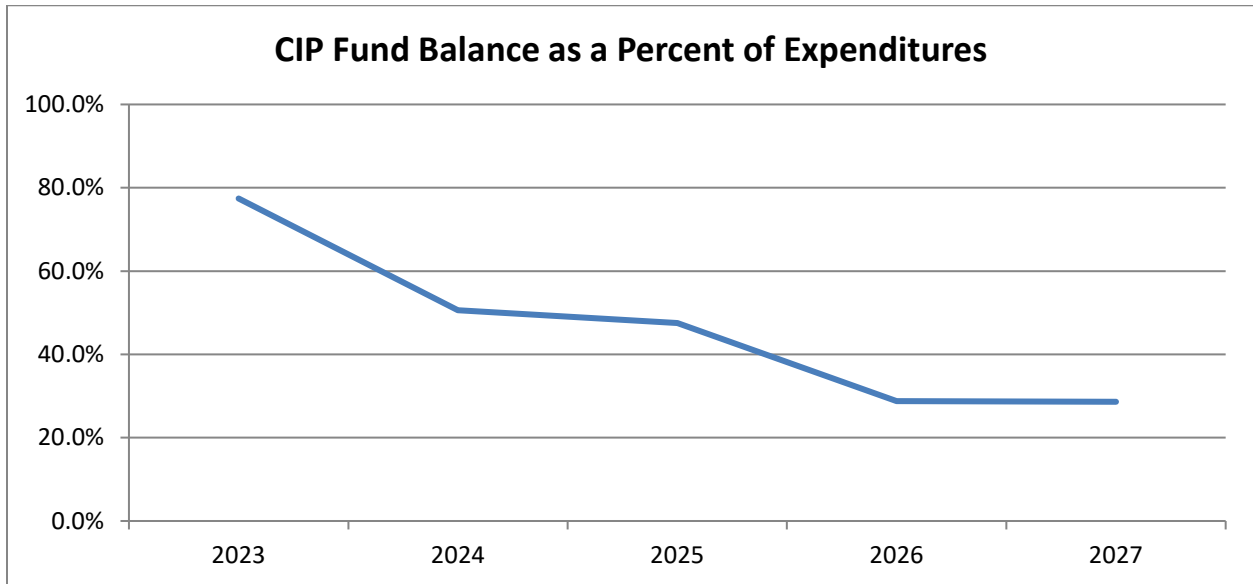
When excluding projects to be bonded, project expenditures are fairly flat throughout the first four years of the proposed CIP and then decrease in 2027 slightly. When excluding bonded purchases, equipment expenditures are also fairly flat over the five-year window. The exclusion of bonded projects and equipment level out the expenditures since the largest projects and equipment purchases funded by the City are typically bonded. The City’s debt service payments in the CIP Fund increase notably over the five-year timeframe as additional debt is anticipated to be issued.



The fund balance is the amount of money left in the fund after the revenue has been received and the expenditures have been paid. Since income tax revenues flow into the CIP Fund throughout the year, it is important to maintain sufficient CIP Fund balance to ensure there is adequate cash in the fund to proceed with the projects and equipment purchases at any time during the year and limit the temporary financing needed by the City for items scheduled to be bonded. A larger fund balance allows the City to pursue opportunities that arise regarding new capital investments and enables the City to respond to unanticipated needs such as unexpected issues with infrastructure or equipment. In 2022, the fund balance has been beneficial to accommodate higher costs due to inflation.

The first year of the proposed CIP, 2023, ends with a projected fund balance of 77% of the year’s expenditures. The percentage decreases throughout the five years, with the projected fund balance

at the end of 2027 at 29%. The City will need to monitor the expenditures and revenue in the CIP over this time period and make adjustments as needed when the CIP is updated each year to ensure adequate fund balance.



## Categories of Projects

The City has four categories of projects to assist with determining the importance of each one.

Legal Mandates – This category includes projects the City is legally mandated to complete. The proposed 2023-2027 CIP includes a number of sanitary sewer projects that are mandated by a Consent Order between the Ohio Environmental Protection Agency and the City, and a project for grit pad installation and service yard improvements which are required to comply with stormwater quality regulations.

Essential for Basic Services – This category includes projects that must be completed in order to continue to provide the level of basic services that has historically been provided by the City. The proposed 2023-2027 projects in this category maintain existing infrastructure of the City such as streets, sidewalks, buildings, water lines and trails.

Improvement to Basic Services – This category includes projects that enhance an existing service offered by the City. The proposed 2023-2027 projects in this category primarily include renovations to parks and playgrounds and improvements to City buildings

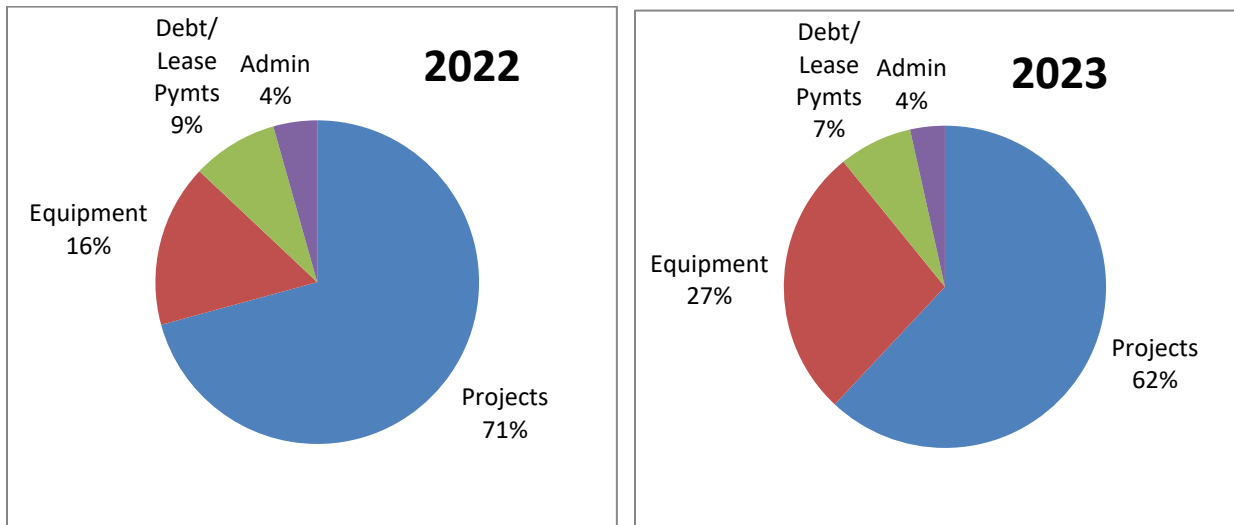
Enhancement / Discretionary – This category includes projects that provide something new that has not been historically provided by the City. The proposed 2023-2027 projects in

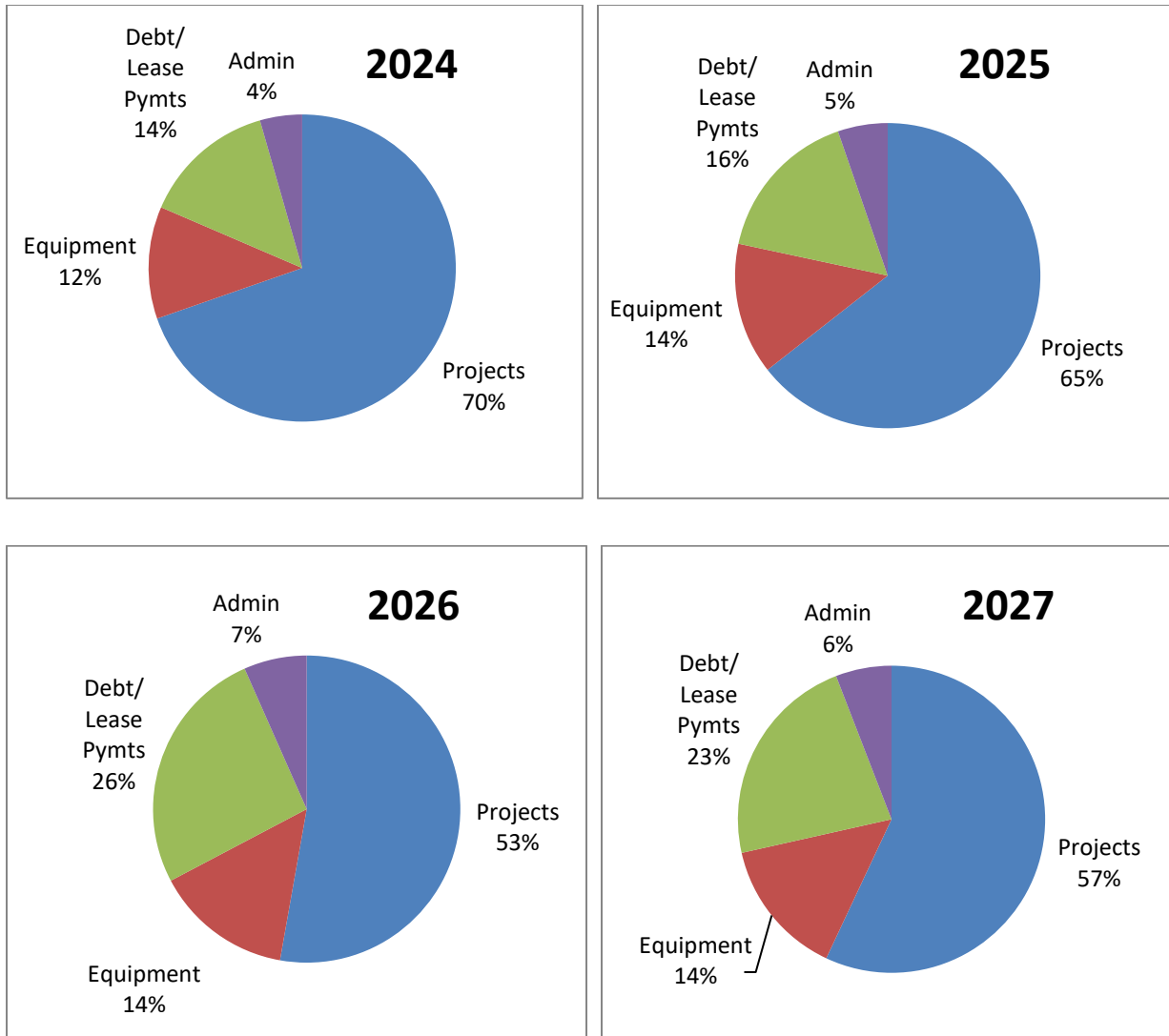
this category include enhancements to the bike and pedestrian improvements, wayfinding signage, streetscape improvements, improvements to the SR-161 and Linworth Road intersection and new multi-use trail projects.

## Capital Improvements Program Comparisons

The City’s allocation of expenditures from the CIP Fund across the four categories of projects, equipment, debt service and administration varies from year to year depending on identified needs. The following charts show the percent of expenditures allocated to each area by year, including a comparison with 2022. In the proposed CIP, the percentages spent on projects and equipment are notably higher in 2023 due primarily to the Northbrook Sewer project, the Park Overlook water line project, McCord Park renovation and the purchase of a fire ladder truck and a fire engine. Equipment percentages stay fairly constant from 2024 to 2027. Project percentages decrease in 2026 and 2027 while the percentage allocated to debt payments rises over the five-year period.

### CIP Fund Categories of Expenditures



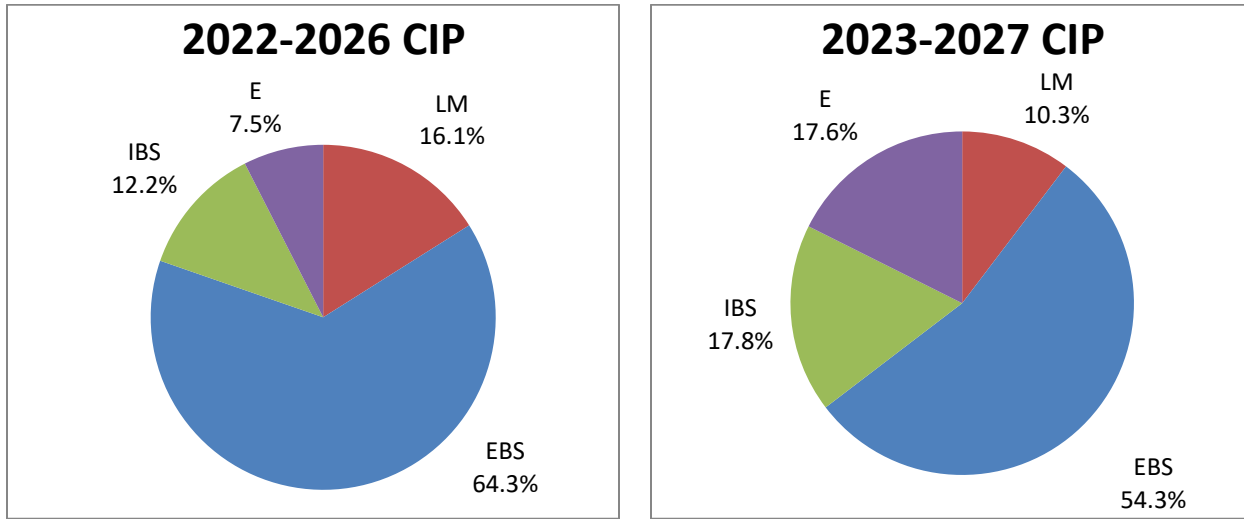


The charts above include all expenditures in the CIP. When looking at those items funded by cash (excluding bonded projects and equipment), expenditures for projects in the proposed CIP equal 43% to 56% of CIP expenditures; expenditures for equipment equal 14% to 22%; and expenditures for debt payments increase from 15% to 31%. Administration expenditures are 6% to 7%.

The type of projects in each year across all funding sources are compared in the following charts. The projects are grouped into the categories of Legal Mandates (LM), Essential for Basic Services (EBS), Improvements to Basic Services (IBS), and Enhancement / Discretionary (E). These categories are explained in the previous section. In comparing the proposed 2023-2027 CIP with the Adopted 2022-2026 CIP, the proposed CIP allocates more funding toward projects that are improving or enhancing services or amenities and spends smaller percentages on legally mandates and basic services.



## Types of Projects



### Existing and Anticipated Debt

The City’s proposed 2023-2027 CIP includes annual debt, loan and lease payments from the CIP Fund ranging from \$1,080,647 to \$2,145,254. The payments consist of a combination of payments on existing debt and payments on anticipated debt.

The City’s existing debt obligation consists of the following breakdown:

20 Year Loan from the Ohio Public Works Commission for ADA Ramps at Intersections

- Interest: 0%
- Original Issuance: \$156,201
- Remaining Principal as of 1/1/2023: \$46,860.44
- Annual Payments: \$7,810.04
- Date of Maturity: December 2028

30 Year Loan from the Ohio Public Works Commission for Kenyonbrook Sanitary Sewer

- Interest: 0%
- Original Issuance: \$612,816
- Remaining Principal as of 1/1/2023: \$469,825.56
- Annual Payments: \$20,427.20
- Date of Maturity: December 2045

2017 Various Purpose Bonds for Northeast Gateway Design, Sanitary Sewer Repairs & Bond Anticipation Note Repayment

- Interest: 2.21%

Original Issuance: \$3,960,000  
 Remaining Principal as of 1/1/2023: \$2,570,000  
 Principal Payment due in 2023: \$260,000  
 Interest Payment due in 2023: \$53,924  
 Date of Maturity: December 2031

2021 Various Purpose Bonds for Northeast Gateway Right of Way and Construction (City's share), Rush Run Improvements, McCord Park Renovations & Bond Anticipation Note Repayment

Interest: 1.65%  
 Original Issuance: \$9,985,000  
 Remaining Principal as of 1/1/2023: \$9,565,000  
 Principal Payment due in 2023: \$430,000  
 Interest Payment due in 2023: \$300,550  
 Date of Maturity: December 2041

The 2022 capital projects included an additional project bonding which has not yet been completed, thus will be included in a future debt issuance:

Sanitary Sewer Repair & Rehabilitation	\$1,000,000
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The proposed 2023-2027 CIP includes additional debt for the following projects and equipment:

Northbrook Relief Sewer Phase II	\$500,000
Water Line Improvement: Park Overlook Drive	\$1,452,000
McCord Park Renovations	\$3,050,000
Fire Ladder Truck	\$1,650,000
Fire Engine Rescue	\$775,000
Kenyonbrook Trunk Sewer Improvements	\$2,850,000
Water Line Improvement: West Wilson Bridge	\$995,000
Water Line Improvement: Indianola	\$2,252,100
Traffic Signal – 6700 N. High Street	\$1,040,000
Water Line Improvement: Meadoway Park & Park Blvd.	\$2,136,700
Water Line: Loveman & Kenbrook (design)	\$240,000

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2023</b>										
2023	<b>Northbrook Relief Sewer Phase II (design update, construction &amp; inspection)</b> Replacement of the trunk sanitary sewer between High Street and Northbrook Subdivision. This project was recommended in the Southeast Sewer Shed Study / Master Plan, which was conducted in compliance to the Consent Order between the Ohio Environmental Protection Agency and the City of Worthington.	S&E	LM		\$500,000			\$345,479	<b>\$845,479</b>	Delayed from 2022; increased from \$621,000
2023	<b>Building Improvement Program</b> Annual project consisting of improvements needed to maintain the City buildings in good condition. As an ongoing project, buildings are evaluated annually and repairs are prioritized based on available funding. The Community Center is not included due to its intense public use, larger scale and specialization of projects. Larger building improvement needs are included as separate CIP projects.	S&E	EBS	\$200,000					<b>\$200,000</b>	None
2023	<b>Community Center Sidewalk Replacement - Phase I</b> The Community Center sidewalk and approaches are in need of replacement in some areas due to crumbling and heaving. This work will be done in two phases with phase one including an area at the main entrance and an area at receiving/staff entrance.	P&R	EBS	\$35,000					<b>\$35,000</b>	New
2023	<b>Fire Hydrant Replacement &amp; Painting</b> Replacement of old/inoperable hydrants and maintenance of all hydrants. This is a multi-year need.	S&E	EBS	\$25,000					<b>\$25,000</b>	None
2023	<b>Fire Station Bay Vent System</b> This system will remove diesel exhaust from the building.	FD	EBS	\$23,000				\$65,000	<b>\$88,000</b>	Increased from \$80,000 and added grant funding
2023	<b>HVAC Improvements at City Buildings - Phase I</b> There are a number of HVAC needs associated with the City Buildings resulting in frequent problems with heating and air conditioning. An assessment was conducted in 2021 and the recommendations from the assessment have been grouped into phased projects. This budget, along with 2022 CIP allocations, supports the first round of improvements and design of the next phase.	S&E	EBS	\$900,000					<b>\$900,000</b>	None
2023	<b>Selby Bridge Replacement (Environmental &amp; Right of Way)</b> This project replaces a failing bridge (culvert) on Selby. A grant application was awarded through the Ohio Department of Transportation Municipal Bridge Program. This funding supports anticipated environmental and right of way coordination needs.	S&E	EBS	\$50,000					<b>\$50,000</b>	Added environmental & ROW phase; delayed construction to 2024
2023	<b>Street &amp; Sidewalk Maintenance Program</b> This project consists of maintenance to various streets throughout the City based on a prioritized analysis of the City's street system. Work typically includes curb & gutter repair, asphalt overlay, asphalt patching, and miscellaneous concrete repairs. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners. Overlay or sealing of parking lots is sometimes included based on need and budget. Street and sidewalk surveys, plan and specification preparation and project administration are proposed to be performed by the Department of Service & Engineering.	S&E	EBS	\$925,000		\$25,000			<b>\$950,000</b>	None

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2023</b>										
2023	<b>Village Green Paver Repairs</b> Replacement of deteriorating brick pavers on the four quadrants of the Village Green. This project would replace, as needed, brick pavers on all four quadrants of the Village Green that are either broken or dislodged.	P&R	EBS	\$57,000					<b>\$57,000</b>	New
2023	<b>Water Line Improvements: Park Overlook from Andover to Indianola (Construction)</b> Construction of water line improvements along Park Overlook and Indianola as identified in the Water System Study.	S&E	EBS		\$1,348,000				<b>\$1,348,000</b>	Increased from \$1,301,500 due to inflation; converted from ARPA to bonds
2023	<b>Water Line Improvements: Wilson Bridge from Old Wilson Bridge to Worthington Mall Entrance (Design)</b> The project was identified in the Water System Study. This funding supports design of the project.	S&E	EBS		\$83,000				<b>\$83,000</b>	Increased from \$73,000
2023	<b>Intersection Improvement - Old Wilson Bridge &amp; West Wilson Bridge</b> This project provides improvements to the intersection of Old Wilson Bridge Road and West Wilson Bridge Road, including the installation of a traffic signal with decorative mast arms.	S&E	IBS	\$700,000					<b>\$700,000</b>	New
2023	<b>McCord Park Renovation Phase II</b> Implementation of the adopted conceptual plan for the renovation of McCord Park. This phase of improvements would add to the 2021 phase one improvements and include renovation of the ball diamonds, restroom/storage facility, Wilson Bridge Road entrance, drives, parking areas, completion of the multi-use trail, and connections to the trail access from the Worthington Gateway project.	P&R	IBS		\$3,050,000			\$450,000	<b>\$3,500,000</b>	Increased from \$2,100,000; delayed from 2022; added \$450,000 state capital funding.
2023	<b>Shaker Square Park Playground Replacement</b> Replacement of the playground at Shaker Square Park. The current playground was installed in 1994 and is in need of replacement. This has been identified as one of the priority projects in the Parks Master Plan.	P&R	IBS	\$200,000					<b>\$200,000</b>	Increased from \$130,000
2023	<b>Traffic Signal - 6700 High Street (Design &amp; Right of Way)</b> Installation of a traffic signal on High Street to facilitate traffic flow in and out of the property at 6700 High Street. This funding supports design and right of way work related to the project.	S&E	IBS	\$162,000					<b>\$162,000</b>	New
2023	<b>Bike &amp; Pedestrian Improvements</b> The City has been evaluating the bicycle and pedestrian needs of the Community and has completed a B&P Master Plan. This annual allocation provides funding to implement recommendations of the plan.	P&R	E	\$150,000					<b>\$150,000</b>	None
2023	<b>Community Wayfinding Signage</b> Wayfinding uses local landmarks, signage, pathways and environmental elements to help orient residents and visitors to the City of Worthington. This phased program will allow for continued implementation of the recommendations from the wayfinding study.	P&B	E	\$40,000					<b>\$40,000</b>	Increased from \$30,000





## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2024</b>										
2024	<b>Community Center Sidewalk Replacement - Phase 2</b> The Community Center sidewalk and approaches are in need of replacement in some areas due to crumbling and heaving. This work will be done in two phases with phase two including an area at the main entrance.	P&R	EBS	\$15,000					<b>\$15,000</b>	<i>New</i>
2024	<b>Fire Hydrant Replacement &amp; Painting</b> Replacement of old/inoperable hydrants and maintenance of all hydrants. This is a multi-year need.	S&E	EBS	\$35,000					<b>\$35,000</b>	<i>Increased from \$25,000</i>
2024	<b>Griswold Building Elevator Upgrade</b> Replacement of the Griswold Building Elevator electronics, hydraulics and car components. The Montgomery elevator was installed in 1995 with a useful life of 20 -25 years. The elevator components are no longer supported or manufactured.	S&E	EBS	\$185,000					<b>\$185,000</b>	<i>Cost increased from 145,000 due to inflation and uncertainty</i>
2024	<b>HVAC Improvements at City Buildings - Phase II</b> There are a number of HVAC needs associated with the City Buildings resulting in frequent problems with heating and air conditioning. An assessment was conducted in 2021 and the recommendations from the assessment were grouped into phased projects. This budget allocation supports the construction of Phase 2 improvements and design of the third phase.	S&E	EBS	\$975,000					<b>\$975,000</b>	<i>Adds design for additional phase in 2025; no increase in cost in 2024</i>
2024	<b>Selby Bridge Replacement (Construction &amp; Inspection)</b> This project replaces a failing bridge (culvert) on Selby. A grant application was awarded through the Ohio Department of Transportation Municipal Bridge Program. This funding supports the construction phase of the project.	S&E	EBS	\$34,000				\$646,000	<b>\$680,000</b>	<i>Delayed from 2023</i>
2024	<b>Street &amp; Sidewalk Maintenance Program</b> This project consists of maintenance to various streets throughout the City based on a prioritized analysis of the City's street system. Work typically includes curb & gutter repair, asphalt overlay, asphalt patching, and miscellaneous concrete repairs. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners. Overlay or sealing of parking lots is sometimes included based on need and budget. Street and sidewalk surveys, plan and specification preparation and project administration are proposed to be performed by the Department of Service & Engineering.	S&E	EBS	\$925,000		\$25,000			<b>\$950,000</b>	<i>None</i>
2024	<b>Traffic Signal Improvement Program</b> Bi-annual project for the replacement and updating of traffic signal equipment at various signalized intersections in the City. Improvements are prioritized by repair history, equipment obsolescence and service life.	S&E	EBS	\$50,000					<b>\$50,000</b>	<i>None</i>
2024	<b>Water Line Improvements: Indianola from Colonial to City limits 200 ft past Selby (Design)</b> The project was identified in the Water System Study. This funding supports design of the project.	S&E	EBS		\$213,000				<b>\$213,000</b>	<i>None</i>

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2024</b>										
2024	<b>Water Line Improvements: Wilson Bridge from Old Wilson Bridge to Worthington Mall Entrance (Construction)</b>	S&E	EBS		\$912,000				<b>\$912,000</b>	None
	The project was identified in the Water System Study. This funding supports the construction phase of the project.									
2024	<b>Community Center Lobby Renovation</b>	P&R	IBS	\$	125,000				<b>\$125,000</b>	New; design funded in 2022
	A study is underway to design renovations to the Community Center lobby. The current open layout of the lobby creates challenges in both building security and customer service its linear design and open concept leave significant distance from arriving patrons and the lack of a defined checkpoint to ensure all patrons are accounted for and checked into the facility.									
2024	<b>Community Center Wood Floor Renovation</b>	P&R	IBS		\$42,500				<b>\$42,500</b>	Increased from \$40,000
	Sand down and restore the wood floors in the Community Center South Gymnasium, Fitness Studio and Community Room. Over time wax and finishes build up on the floor and it is beneficial to sand them down and refinish them to restore life and appearance to the original floors.									
2024	<b>E. Granville Road Park Playground Replacement</b>	P&R	IBS		\$175,000				<b>\$175,000</b>	Delayed from 2023; Increased from \$130,000.
	Replacement of the playground at East Granville Road Park. The current playground was installed in 1993 and is in need of replacement. This has been identified as one of the priority projects by the Parks and Recreation Commission in the Parks Master Plan.									
2024	<b>Fire Station Bunk Room Renovations</b>	FD	IBS		\$232,000				<b>\$232,000</b>	Delayed from 2023; Increased from \$150,000
	The current bunk rooms are 28 years old. With each room shared by three firefighters they see a lot of wear and tear resulting in the need of a remodel.									
2024	<b>Fire Station Restroom/Shower Rehabilitation - 1st Floor (Design)</b>	FD	IBS		\$35,000				<b>\$35,000</b>	Added design phase; delayed construction to 2025
	Renovate main level officers' toilet/shower room. Divide into two separate rooms instead of this communal room. Separate shower and bathroom facilities will more effectively accommodate the genders in the workforce and this space has not been renovated since the building was built in 1992.									
2024	<b>Bike &amp; Pedestrian Improvements</b>	P&R	E		\$150,000				<b>\$150,000</b>	Reduced from \$250,000
	The City has been evaluating the bicycle and pedestrian needs of the Community and has completed a B&P Master Plan. This annual allocation provides funding to implement recommendations of the plan.									
2024	<b>Community Wayfinding Signage</b>	P&B	E		\$40,000				<b>\$40,000</b>	Increased from \$30,000
	Wayfinding uses local landmarks, signage, pathways and environmental elements to help orient residents and visitors to the City of Worthington. This phased program will allow for continued implementation of the recommendations from the wayfinding study.									
2024	<b>Parking Evaluation - Old Worthington</b>	S&E	E		\$40,200				<b>\$40,200</b>	New
	Evaluation of parking options on the east side of High Street in Old Worthington. Scope includes survey work, record search, preliminary design and appraisals.									

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2024</b>										
2024	<b>Worthington Mile Trail - Phase II - Study</b>	S&E	E	\$100,000					<b>\$100,000</b>	<i>New</i>
	Study of a second phase of the Worthington Mile Trail, extending it south of Wesley Boulevard/Worthington Galena to Old Worthington. The study will evaluate possible alignments and right of way impacts to prepare information for applications for grant funding.									
2024 Total - Projects				\$4,228,700	\$3,975,000	\$40,000	\$0	\$646,000	<b>\$8,889,700</b>	
<b>Year: 2025</b>										
2025	<b>Arterial Maintenance: Linworth Rd, 161 to Godown, Godown, Linworth to Corp Line</b>	S&E	EBS	\$200,000		\$5,000			<b>\$205,000</b>	<i>Added sidewalk assessment</i>
	Repair storm inlets, and street base; mill and overlay of pavement; and restriping. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners.									
2025	<b>Arterial Maintenance: Linworth Rd, Mason Alley to Snouffer, Snouffer Rd, Linworth to Linbrook</b>	S&E	EBS	\$500,000		\$15,000			<b>\$515,000</b>	<i>Increased from \$400,000</i>
	Repair storm inlets, and street base; mill and overlay of pavement; and restriping. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners.									
2025	<b>Building Improvement Program</b>	S&E	EBS	\$200,000					<b>\$200,000</b>	<i>None</i>
	Annual project consisting of improvements needed to maintain the City buildings in good condition. As an ongoing project, buildings are evaluated annually and repairs are prioritized based on available funding. The Community Center is not included due to its intense public use, larger scale and specialization of projects. Larger building improvement needs are included as separate CIP projects.									
2025	<b>Community Center Carpet Replacement</b>	P&R	EBS	\$145,000					<b>\$145,000</b>	<i>Delayed from 2024; Increased from \$135,000</i>
	The Community Center carpeting will be due for replacement at the end of its typical ten year cycle. This replaces all of the carpeting throughout the entire facility.									
2025	<b>Community Center North Locker Room Improvements</b>	P&R	EBS	\$150,000					<b>\$150,000</b>	<i>Delayed from 2023; increased from \$85,000</i>
	Improvements to the Community Center north locker rooms including tile, shower stalls, fixtures, and locker replacement.									
2025	<b>Olentangy Trail Maintenance (Design)</b>	P&R	EBS	\$100,000					<b>\$100,000</b>	<i>None</i>
	Maintenance of Olentangy Trail through Worthington Corp Limits. Anticipated work may include crack sealing, topcoat sealing, mill & fill, full depth replacement, mitigation of root upheaval, drainage improvements and, potentially, widening along some sections of the trail. This funding supports the design of the project.									
2025	<b>Sanitary Sewer Rehabilitation</b>	S&E	EBS	\$200,000					<b>\$200,000</b>	<i>New</i>
	Bi-annual allocation for ongoing repair, rehabilitation and/or replacement of sanitary sewer infrastructure as needed.									

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2025</b>										
2025	<b>Service &amp; Engineering Building II Concrete Replacement</b> Concrete is deteriorated along with floor drains and needs replaced where we park snow equipment	S&E	EBS	\$106,000					<b>\$106,000</b>	<i>Delayed from 2024</i>
2025	<b>Street &amp; Sidewalk Maintenance Program</b> This project consists of maintenance to various streets throughout the City based on a prioritized analysis of the City's street system. Work typically includes curb & gutter repair, asphalt overlay, asphalt patching, and miscellaneous concrete repairs. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners. Overlay or sealing of parking lots is sometimes included based on need and budget. Street and sidewalk surveys, plan and specification preparation and project administration are proposed to be performed by the Department of Service & Engineering. MMVLT revenues in the amount of \$300,000 in 2025 are planned to be transferred into the CIP Fund to help fund this project.	S&E	EBS	\$925,000		\$25,000			<b>\$950,000</b>	<i>None</i>
2025	<b>Waterline Improvements: Caren Ave from High St to Hayhurst (Design)</b> The project was identified in the Water System Study. This funding supports design of the project.	S&E	EBS	\$60,000					<b>\$60,000</b>	<i>Increased from \$45,000</i>
2025	<b>Waterline Improvements: Indianola from Colonial to City limits 200 ft past Selby (Construction)</b> The project was identified in the Water System Study. This funding supports the construction phase of the project.	S&E	EBS		\$2,039,100				<b>\$2,039,100</b>	<i>Increased from \$1,635,250</i>
2025	<b>Fire Station Restroom Renovation - 1st Floor</b> Renovate and update the men's and women's main floor toilet facilities that serve for administrative staff and visitors to the building. These rooms have not been renovated since the building was built in 1994.	FD	IBS	\$60,000					<b>\$60,000</b>	<i>Delayed from 2024</i>
2025	<b>Fire Station Restroom/Shower Rehabilitation - 1st Floor (Construction)</b> Renovate main level officers' toilet/shower room. Divide into two separate rooms instead of this communal room. Separate shower and bathroom facilities will more effectively accommodate the genders in the workforce and this space has not been renovated since the building was built in 1992.	FD	IBS	\$130,000					<b>\$130,000</b>	<i>Delayed from 2023</i>
2025	<b>Street Sign Upgrades</b> Upgrade street signs incrementally to incorporate a new color scheme and bring lettering into compliance with reflectivity standards.	S&E	IBS	\$12,500					<b>\$12,500</b>	<i>Delayed from 2024</i>
2025	<b>Traffic Signal - 6700 High Street (Construction)</b> Installation of a traffic signal on High Street to facilitate traffic flow in and out of the property at 6700 High Street.	S&E	IBS	\$1,040,000					<b>\$1,040,000</b>	<i>New</i>
2025	<b>Village Green Benches</b> Replacement of the benches on the Village Green.	P&R	IBS	\$40,500					<b>\$40,500</b>	<i>New</i>

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2025</b>										
2025	<b>Bike &amp; Pedestrian Improvements</b> <small>The City has been evaluating the bicycle and pedestrian needs of the community. This annual allocation provides funding to implement recommendations of the plan. The allocation was increased to provide funding for recommendations from the Bike and Pedestrian Master Plan.</small>	P&R	E	\$250,000					<b>\$250,000</b>	None
2025	<b>East Wilson Bridge Road Trail (Right of Way &amp; Utilities)</b> <small>The City has submitted an application for federal attributable funding to construct a multi-use trail along the south side of East Wilson Bridge Road from High Street to the existing connection at the railroad tracks east of McCord Park. If funds are approved, the City will be responsible for funding design, right of way and utility work, and 20% of construction.</small>	S&E	E	\$110,000				\$425,000	<b>\$535,000</b>	New
2025	<b>Streetscape Renovations - Old Worthington</b> <small>This project enhances the old wall and right of way area in front of Peacock Lane. It includes wall demolition, reconstruction of the wall and landscape enhancements.</small>	S&E	E	\$43,150					<b>\$43,150</b>	New
2025	<b>Worthington Mile Trail - Phase I (Design)</b> <small>The City has submitted an application for federal infrastructure funding to construct a multi-use trail along the west side of High Street from Wilson Bridge Road to Wesley Boulevard/Worthington Galena Road. If federal funds are approved, the City will be responsible for funding design, right of way and utility work, and 20% of construction.</small>	S&E	E	\$240,000					<b>\$240,000</b>	New

2025 Total - Projects                      \$4,512,150    \$2,039,100            \$45,000                      \$0    \$425,000            **\$7,021,250**

<b>Year: 2026</b>										
2026	<b>Arterial Maintenance: W. Wilson Bridge Rd From High to western corp line</b> <small>Replace curbs and gutters, repair storm inlets, and street base; mill and overlay of pavement; and restriping.</small>	S&E	EBS	\$715,000					<b>\$715,000</b>	New
2026	<b>Building Improvement Program</b> <small>Annual project consisting of improvements needed to maintain the City buildings in good condition. As an ongoing project, buildings are evaluated annually and repairs are prioritized based on available funding. The Community Center is not included due to its intense public use, larger scale and specialization of projects. Larger building improvement needs are included as separate CIP projects.</small>	S&E	EBS	\$200,000					<b>\$200,000</b>	None
2026	<b>Fire Hydrant Replacement &amp; Painting</b> <small>Replacement of old/inoperable hydrants and maintenance of all hydrants. This is a multi-year need.</small>	S&E	EBS	\$25,000					<b>\$25,000</b>	New
2026	<b>Municipal Building Elevator Upgrade</b> <small>Replacement of the Municipal Building Elevator electronics, hydraulics and car components. The Dover elevator was installed in 1993 with a useful life of 20 -25 years. The elevator components are no longer supported or manufactured.</small>	S&E	EBS	\$195,000					<b>\$195,000</b>	Delayed from 2025; Increased from \$145,000

## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2026</b>										
2026	<b>Olentangy Trail Maintenance</b> Maintenance of Olentangy Trail through Worthington Corp Limits. Anticipated work may include crack sealing, topcoat sealing, mill & fill, full depth replacement, mitigation of root upheaval, drainage improvements and, potentially, widening along some sections of the trail.	P&R	EBS	\$800,000					<b>\$800,000</b>	None
2026	<b>Street &amp; Sidewalk Maintenance Program</b> This project consists of maintenance to various streets throughout the City based on a prioritized analysis of the City's street system. Work typically includes curb & gutter repair, asphalt overlay, asphalt patching, and miscellaneous concrete repairs. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners. Overlay or sealing of parking lots is sometimes included based on need and budget. Street and sidewalk surveys, plan and specification preparation and project administration are proposed to be performed by the Department of Service & Engineering.	S&E	EBS	\$925,000		\$25,000			<b>\$950,000</b>	None
2026	<b>Traffic Signal Improvement Program</b> Bi-annual project for the replacement and updating of traffic signal equipment at various signalized intersections in the City. Improvements are prioritized by repair history, equipment obsolescence and service life.	S&E	EBS	\$50,000					<b>\$50,000</b>	None
2026	<b>Waterline Improvements: Caren Ave from High St to Hayhurst (Construction)</b> The project was identified in the Water System Study. This funding supports the construction phase of the project.	S&E	EBS	\$469,000					<b>\$469,000</b>	None
2026	<b>Waterline Improvements: Meadoway Park from Indianola Ave. to Park Blvd. and Along Park Blvd. from Indianola Ave. to Foster Ave. (Design)</b> The project was identified in the Water System Study. This funding supports design of the project.	S&E	EBS			\$136,700			<b>\$136,700</b>	None
2026	<b>Linworth Park Playground Replacement</b> This replaces the existing Linworth Park playground. It was installed in 1998 and is in need of replacement.	P&R	IBS	\$225,000					<b>\$225,000</b>	Delayed from 2024; Increased from \$150,000
2026	<b>McConnell Arts Center Roof (Evaluation)</b> Replacement of the roof at the McConnell Arts Center.	S&E	IBS	\$42,000					<b>\$42,000</b>	New
2026	<b>Street Sign Upgrades</b> Upgrade street signs incrementally to incorporate a new color scheme and bring lettering into compliance with reflectivity	S&E	IBS	\$12,500					<b>\$12,500</b>	New, continued from 2025
2026	<b>Traffic Signal Battery Back-up Program</b> Provide new or replacement battery backup systems for traffic signals.	S&E	IBS	\$200,000					<b>\$200,000</b>	Increased from \$100,000





## 2023-2027 Proposed Capital Improvement Program - Projects

Year	Project	Dept.	Category	Funding					Total	Change from 2022-2026 CIP
				CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2027</b>										
2027	<b>Street &amp; Sidewalk Maintenance Program</b> <small>This project consists of maintenance to various streets throughout the City based on a prioritized analysis of the City's street system. Work typically includes curb &amp; gutter repair, asphalt overlay, asphalt patching, and miscellaneous concrete repairs. The project includes the repair of sidewalks that do not meet standards for safety and condition. Repair costs for sidewalks adjacent to private property are paid by respective property owners. Overlay or sealing of parking lots is sometimes included based on need and budget. Street and sidewalk surveys, plan and specification preparation and project administration are proposed to be performed by the Department of Service &amp; Engineering.</small>	S&E	EBS	\$925,000		\$25,000			<b>\$950,000</b>	<i>Continuation of annual program</i>
2027	<b>Waterline Improvements: Loveman Ave. and Kenbrook Dr. from Foster to Indianola (Design)</b> <small>The project was identified in the Water System Study. This funding supports design of the project.</small>	S&E	EBS		\$240,000				<b>\$240,000</b>	<i>New</i>
2027	<b>Waterline Improvements: Meadoway Park from Indianola Ave. to Park Blvd. and Along Park Blvd. from Indianola Ave. to Foster Ave. (Construction)</b> <small>The project was identified in the Water System Study. This funding supports the construction phase of the project.</small>	S&E	EBS		\$2,000,000				<b>\$2,000,000</b>	<i>New</i>
2027	<b>Bike &amp; Pedestrian Improvements</b> <small>The City has been evaluating the bicycle and pedestrian needs of the community. This annual allocation provides funding to implement recommendations of the plan. The allocation was increased to provide funding for recommendations from the Bike and Pedestrian Master Plan.</small>	P&R	E	\$100,000					<b>\$100,000</b>	<i>Continuation of annual program; reduced from \$250,000</i>
2027	<b>Community Wayfinding Signage</b> <small>Wayfinding uses local landmarks, signage, pathways and environmental elements to help orient residents and visitors to the City of Worthington. This phased program will allow for continued implementation of the recommendations from the wayfinding study.</small>	P&B	E	\$40,000					<b>\$40,000</b>	<i>Continuation of recurring program</i>
2027	<b>East Wilson Bridge Road Trail (Construction)</b> <small>The City has submitted an application for federal infrastructure funding to construct a multi-use trail along the south side of East Wilson Bridge Road from High Street to the existing connection at the railroad tracks east of McCord Park. If federal funds are approved, the City will be responsible for funding design, right of way and utility work, and 20% of construction.</small>	S&E	E	\$700,000				\$2,725,000	<b>\$3,425,000</b>	<i>New</i>
2027	<b>Worthington Mile Trail - Phase I (Right of Way &amp; Utilities)</b> <small>The City has submitted an application for federal infrastructure funding to construct a multi-use trail along the west side of High Street from Wilson Bridge Road to Wesley Boulevard/Worthington Galena Road. If federal funds are approved, the City will be responsible for funding design, right of way and utility work, and 20% of construction.</small>	S&E	E	\$70,000				\$270,000	<b>\$340,000</b>	<i>New</i>
<b>2027 Total - Projects</b>				<b>\$3,135,000</b>	<b>\$2,240,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$2,995,000</b>	<b>\$8,395,000</b>	

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2023</b>									
2023	<b>Computer Replacement Program</b> <small>This is an annual program that provides for replacement of computers throughout the City. The oldest or most problematic computers are replaced each year. Most of the computers are on a four-year replacement schedule, although certain intensive use computers are replaced more frequently.</small>	A/IT	\$44,550					<b>\$44,550</b>	<i>Increased from \$35,000 due to inflation and number of machines</i>
2023	<b>Copiers - Various Replacements</b> <small>This is a recurring program that provides for replacement of equipment that copies and scans throughout the City. The oldest or most problematic machines are replaced each year. Four machines are scheduled for replacement.</small>	A/IT	\$52,000					<b>\$52,000</b>	<i>New, consolidates separate listings</i>
2023	<b>Mail Room Postage Machine</b> <small>Replacement of City Hall Mail Room Postage Machine. The current one 8 years old is running \$3000 in annual maintenance and is at the end of useful life per the manufacturer</small>	A/IT	\$7,500					<b>\$7,500</b>	<i>New</i>
2023	<b>Server and Network</b> <small>Many critical public safety and administrative systems run on infrastructure housed in the data center in the Police Building. This is an annual program to provide for growth and programmatic renewal. We need to replace the firewall, several switches, and additional service licenses.</small>	A/IT	\$151,000					<b>\$151,000</b>	<i>Increased from \$40,000</i>
2023	<b>3/4 Ton Pickup (SC 101)</b> <small>Replacement of a 2008 1/2 Ton Pickup. Slightly larger truck to tow boat(s) safely. Includes lights, sirens, and graphics.</small>	FD	\$72,000					<b>\$72,000</b>	<i>Increased from \$63,000</i>
2023	<b>Cardiac Monitor/Defibrillators</b> <small>Replacement of two cardiac monitor/defibrillator units that will be 12 years old at this time. Life expectancy and usage for FDA approved patient care devices such as these is 10 years. It is anticipated with the change of ownership of Physio-Control that by 2022 (if not sooner) the current equipment we have and use daily on the Medic units will be obsolete.</small>	FD	\$9,000			\$66,000		<b>\$75,000</b>	<i>Decreased from \$100,000; reduced number of units from 3</i>
2023	<b>Engine Rescue (E102/#0512)</b> <small>Replacement of a 2006 Spartan Gladiator Engine Rescue. The current unit has collected 121,000 miles and is becoming expensive to maintain. Current build time for an engine is 24-36 months.</small>	FD		\$775,000				<b>\$775,000</b>	<i>Accelerated from 2024; increased from \$725,000</i>
2023	<b>Firefighter Protection Equipment</b> <small>Structural firefighting personal protection/gear and other personal protective equipment</small>	FD	\$60,000					<b>\$60,000</b>	<i>Increased from \$50,000</i>
2023	<b>Ladder 101</b> <small>The current unit has collected more than 57,000 miles. It is becoming more expensive to maintain. Current build time for a ladder truck is 24-36 months.</small>	FD		\$1,650,000				<b>\$1,650,000</b>	<i>Increased from \$1,550,000</i>
2023	<b>SUV (519 / C103)</b> <small>Replacement of a 2013 Tahoe with 87,000 miles. Used daily by the EMS Chief.</small>	FD	\$60,000					<b>\$60,000</b>	<i>New</i>

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2023</b>									
2023	<b>Vehicle Extrication Tools</b> Replacement of vehicle extrication tools that have exceeded life cycle	FD	\$62,000					<b>\$62,000</b>	None
2023	<b>Water Rescue Boats and Trailer</b> Replacement of the existing boat trailer. The trailer will carry two boats and all needed water rescue equipment. This will improve our response times to water emergencies with all of our equipment stored in one trailer. The Fire Division has identified several types of bodies of water that require different types of boats to effect a water rescue.	FD	\$36,000					<b>\$36,000</b>	None
2023	<b>Community Center Mixing Valve Replacements</b> Replacement of the original 2002 mechanical mixing valves for the north end domestic water tanks with a digital controlled mixing valve for both the north and south end facility domestic water. The valves have reached the end of their useful life and the new digital controlled valves will improve efficiency.	P&R	\$45,000					<b>\$45,000</b>	New
2023	<b>Community Garden Shed</b> The Community Garden at McCord Park has a small tool shed utilized by gardeners for shared equipment such as wheelbarrows, rakes, hose, etc. This shed receives is over 12 years old and is falling apart, including a large hole in one side of it. These funds would replace the shed at McCord with a similar size structure and would also add a new shed, similar size or smaller, at the new Community Garden at Snouffer Park.	P&R	\$7,500					<b>\$7,500</b>	New
2023	<b>Dump Trailer (#252T)</b> Replacement of a 2012 Carry-On Dump Trailer. The replacement will have a higher weight rating.	P&R	\$13,600					<b>\$13,600</b>	Increased from \$9,600
2023	<b>Parks Drinking Fountain</b> Replacement of a park drinking fountain. This allocation is used to systematically replace one of the drinking fountains in our parks based on the biggest need.	P&R	\$15,000					<b>\$15,000</b>	New
2023	<b>Portable Sound Equipment</b> Portable sound equipment to be utilized during special events and for outdoor ceremonies and activities. This equipment would allow for more professional sound at events such as the Memorial Day Parade, Holiday Tree Lighting, and our Arbor Day Ceremony.	P&R	\$10,000					<b>\$10,000</b>	New
2023	<b>Turf Mowers</b> Replacement of two 60 inch Z Turn mowers. Most of the City's mowers are utilized at least 30 hours per week from mid-April until early October necessitating a regular replacement program. We replace two of four mowers each year for a two year replacement cycle. With higher trade-in values and low initial purchase cost from State Contract pricing, we find that the units have less out of service time and less maintenance costs if replaced on a more frequent basis.	P&R	\$17,500					<b>\$17,500</b>	Increased from \$16,500
2023	<b>UTV w/ Ball Diamond Groomer (#285)</b> Replacement of a 2016 Toro UTV w/ Groomer. The environment for the equipment leads to a shortened life cycle.	P&R	\$17,500					<b>\$17,500</b>	Increased from \$16,500
2023	<b>Zoning Vehicle (#0116)</b> Replacement of 2011 Pickup #0116. Currently has 72,000 miles. Used daily by the building inspector.	P&B	\$32,000					<b>\$32,000</b>	Accelerated from 2024; increased from \$29,000

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2023</b>									
2023	<b>Chemical Suits</b> Additional purchase of chemical suits not replaced in 2022, to be funded from the Law Enforcement Trust Fund.	PD					\$10,000	<b>\$10,000</b>	<i>New</i>
2023	<b>Police Sedan (#0333)</b> Replacement of a 2012 Ford Fusion. Will be replaced with an SUV and upfitted to be a command vehicle similar to Battalion 101.	PD	\$62,000					<b>\$62,000</b>	<i>Increased from \$52,000</i>
2023	<b>Camera Van (#432)</b> Replaces a 1997 step van, and a 2011 sewer inspection camera. Used to inspect and evaluate the City's sewer lines.	S&E	\$350,000					<b>\$350,000</b>	<i>Increased from \$325,000</i>
2023	<b>Fleet Service Vehicle (#431)</b> Replacement of a 2012 E150 Van. Used daily for fleet operations. Van will be replaced with a 3/4 Ton pickup w/ utility bed for more efficient road service.	S&E	\$56,500					<b>\$56,500</b>	<i>Increased from \$46,500</i>
2023	<b>Street Sweeper (#460)</b> Replacement of a 2017 street sweeper. The current sweeper has a mild steel hopper and is showing corrosion.	S&E	\$290,000					<b>\$290,000</b>	<i>Increased from \$269,000</i>
2023	<b>Trench Box</b> Needed for employee safety when working in trenches. Currently the City does not own one.	S&E	\$20,000					<b>\$20,000</b>	<i>None</i>

2023 Total - Equipment      \$1,490,650    \$2,425,000      \$0      \$0    \$76,000    **\$3,991,650**

<b>Year: 2024</b>									
2024	<b>Computer Replacement Program</b> This is an annual program that provides for replacement of computers throughout the City. The oldest or most problematic computers are replaced each year. Most of the computers are on a four-year replacement schedule, although certain intensive use computers are replaced more frequently.	A/IT	\$36,050					<b>\$36,050</b>	<i>Increased from \$35,000</i>
2024	<b>Copiers - Various Replacements</b> This is a recurring program that provides for replacement of equipment that copies and scans throughout the City. The oldest or most problematic machines are replaced each year. Seven machines are scheduled for replacement.	A/IT	\$91,000					<b>\$91,000</b>	<i>New, consolidates separate listings</i>
2024	<b>Server and Network</b> Many critical public safety and administrative systems run on infrastructure housed in the data center in the Police Building. This is an annual program to provide for growth and programmatic renewal. Network equipment will be End of Support at this point. Replacing switches at end of support; no longer receiving security patches.	A/IT	\$115,000					<b>\$115,000</b>	<i>Increased from \$65,000</i>
2024	<b>AED Equipment</b> Purchase of automated external defibrillators to replace the ones in City facilities as they near end of equipment life.	FD	\$20,000					<b>\$20,000</b>	<i>New</i>

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2024</b>									
2024	<b>ATV Type Unit with Trailer (#530)</b> Replacement for the golf cart with cot. The upgrade to an ATV-type unit will enable transport over roadways to reach partner agencies events.	FD	\$36,000					<b>\$36,000</b>	<i>Delayed from 2023</i>
2024	<b>Firefighter Personal Protective Equipment</b> Structural firefighting personal protection/gear and other personal protective equipment	FD	\$60,000					<b>\$60,000</b>	<i>Increased from \$50,000</i>
2024	<b>SUV (0522 / BN 101)</b> Replacement of the Battalion Chief vehicle. Due to the high run volume, this vehicle has a shorter life cycle.	FD	\$68,000					<b>\$68,000</b>	<i>New</i>
2024	<b>Audio/Visual Equipment for Facilities</b> Updating and replacement of audio/visual equipment at the Community Center and Griswold Center. Upgrades will include fitness studio, gymnasiums, meeting rooms, fitness floor, Town Hall, and Thompson Room.	P&R	\$79,000					<b>\$79,000</b>	<i>New</i>
2024	<b>Community Center Fitness Equipment</b> Replacement of select fitness equipment on the fitness floor at the Community Center. All of the cardio and selectorized equipment is typically replaced every five years. Free weights every 8-10 years.	P&R	\$67,000					<b>\$67,000</b>	<i>Delayed from 2023</i>
2024	<b>Griswold Center Fitness Equipment Replacement</b> Replacement of the equipment in the Griswold Center fitness room. The equipment is replaced on a five year cycle and the last replacement occurred in 2017.	P&R	\$20,600					<b>\$20,600</b>	<i>Delayed from 2023</i>
2024	<b>Parks Truck (#0248)</b> Replacement of 2011 Parks Truck F250. Used daily as a small dump truck. Current truck is a 3/4 ton with a dump insert. Increase size to a 1 Ton, and make a traditional dump truck.	P&R	\$62,000					<b>\$62,000</b>	<i>Increased from \$52,000</i>
2024	<b>Trailer #0261T</b> Replacement of 2012 Parks 6 Ton Trailer	P&R	\$9,600					<b>\$9,600</b>	<i>None</i>
2024	<b>Turf Mowers</b> Replacement of two 72 inch Z Turn mowers. Most of the City's mowers are utilized at least 30 hours per week from mid-April until early October necessitating a regular replacement program. We replace two of four mowers each year for a two year replacement cycle. With higher trade-in values and low initial purchase cost from State Contract pricing, we find that the units have less out of service time and less maintenance costs if replaced on a frequent basis.	P&R	\$17,500					<b>\$17,500</b>	<i>Increased from \$16,500</i>
2024	<b>UTV w/ Ball Diamond Groomer (#284)</b> Replacement of a 2017 Toro UTV w/ Ball Diamond Groomer. Used daily for Parks & Recreation operations. Due to the environment this unit is used in, it has a shortened life cycle.	P&R	\$17,500					<b>\$17,500</b>	<i>Accelerated from 2026; increased from \$16,500</i>
2024	<b>Mobile Data Terminals - Police</b> When the police cruisers are replaced, the mobile data terminals (computers) in the vehicles are also replaced. These mobile data terminals are important as they provide connection to critical information for officers when they are in the field.	PD	\$27,000					<b>\$27,000</b>	<i>None</i>

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2024</b>									
2024	<b>Police Cruisers</b> A portion of the police cruisers are replaced each year to ensure the reliability of these high use vehicles. Three cruisers are scheduled for replacement. Includes new lights, sirens and partition.	PD	\$162,000					<b>\$162,000</b>	None
2024	<b>Sedan (#0331)</b> Replacement of a 2013 Taurus with Fusion and equipment	PD	\$34,500					<b>\$34,500</b>	None
2024	<b>Sedan (#0334)</b> Replacement of a 2013 Taurus with Fusion and equipment	PD	\$34,500					<b>\$34,500</b>	None
2024	<b>Police Truck (#0326)</b> Replacement of a 2013 1/2 ton 4x4 quad cab pickup and police equipment.	PD	\$56,500					<b>\$56,500</b>	Increased from \$52,000
2024	<b>3/4 Ton Pickup (#0434)</b> Replacement of a 2011 1/2 Ton Pickup. Used daily for service operations.	S&E	\$45,500					<b>\$45,500</b>	Increased from \$42,500
2024	<b>Backhoe (#0458)</b> Replacement of a 1999 John Deere 310SE Backhoe. Used for hydrant replacement and construction digs.	S&E	\$125,000					<b>\$125,000</b>	Increased from \$107,000
2024	<b>Leaf Vacuum (#0469)</b> Replacement of a 2008 Dinkmar Leaf Vacuum. Used heavily during leaf season.	S&E	\$69,000					<b>\$69,000</b>	None
2024	<b>Slope Mower (462)</b> Replacement of a Kut Kwik slope mower used to mow 315 ramps. Will be replaced with a safer more user friendly mower.	S&E	\$60,000					<b>\$60,000</b>	New
2024	<b>Stump Grinder (#0495)</b> Replacement of a 2007 Carlton stump grinder. Used by the Service and Parks Departments for tree removal.	S&E	\$84,000					<b>\$84,000</b>	Increased from \$75,000

2024 Total - Equipment      \$1,397,250      \$0      \$0      \$0      \$0      **\$1,397,250**

<b>Year: 2025</b>									
2025	<b>Computer Replacement Program</b> This is an annual program that provides for replacement of computers throughout the City. The oldest or most problematic computers are replaced each year. Most of the computers are on a four-year replacement schedule, although certain intensive use computers are replaced more frequently.	A/IT	\$55,575					<b>\$55,575</b>	Increased from \$35,000 due to increased number of machines



## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2025</b>									
2025	<b>Copiers - Various Replacements</b> <small>This is a recurring program that provides for replacement of equipment that copies and scans throughout the City. The oldest or most problematic machines are replaced each year. Three machines are scheduled for replacement.</small>	A/IT	\$39,000					<b>\$39,000</b>	<i>New, consolidates separate listings</i>
2025	<b>Municipal Building Pool Car (#0120)</b> <small>Replacement of a 2012 Ford Fusion</small>	A/IT	\$31,000					<b>\$31,000</b>	<i>None</i>
2025	<b>Server and Network</b> <small>Many critical public safety and administrative systems run on infrastructure housed in the data center in the police department. This is an annual program to provide for growth and programmatic renewal. Storage growth for server purchased in 2022 to extend useful life.</small>	A/IT	\$25,000					<b>\$25,000</b>	<i>Increased from \$15,000</i>
2025	<b>Firefighter Personal Protective Equipment</b> <small>Firefighting personal protection/gear to keep with our current PPE replacement program</small>	FD	\$62,500					<b>\$62,500</b>	<i>Increased from \$48,000</i>
2025	<b>Medic Vehicle (M102 / #0514)</b> <small>Rehab and re-chassis of a 2017 F-550 Lifeline Medic. Includes a Stryker cot lift.</small>	FD	\$275,000					<b>\$275,000</b>	<i>None</i>
2025	<b>Public Safety Drone</b> <small>The drone will be used for fire and rescue operations, including but not limited to missing persons, water rescues and large fires.</small>	FD	\$25,000					<b>\$25,000</b>	<i>New</i>
2025	<b>Public Safety Fitness Equipment</b> <small>Replace and upgrade fitness equipment used by the City's firefighters and police officers.</small>	FD	\$15,000					<b>\$15,000</b>	<i>New</i>
2025	<b>SUV (#0525/ P101)</b> <small>Replacement of P101 2013 Ford and Up-Fit. Used daily by the Fire Inspector.</small>	FD	\$57,000					<b>\$57,000</b>	<i>Delayed from 2023; increased from \$52,000</i>
2025	<b>3/4 Ton Pickup w/ Plow (#0241)</b> <small>Replacement of a 2013 3/4 Ton Pickup w/ Plow. Used for daily Park operations and for snow removal. Upgrades to a 1 Ton instead of a 3/4 Ton.</small>	P&R	\$61,000					<b>\$61,000</b>	<i>None</i>
2025	<b>Aera-Vator (#2133)</b> <small>Replacement of a 1999 Aera-Vator. Aera-Vator is at the end of its useful life cycle.</small>	P&R	\$14,000					<b>\$14,000</b>	<i>None</i>
2025	<b>Aerator / Overseeder (#2136 / #2151)</b> <small>Replacement of a 1993 Overseeder and a 1997 Aerator. This piece of equipment replaces 2 pieces of equipment.</small>	P&R	\$30,000					<b>\$30,000</b>	<i>None</i>
2025	<b>Parks Drinking Fountains</b> <small>Replacement of a park drinking fountain. This allocation is used to systematically replace one of the drinking fountains in our parks based on the biggest need.</small>	P&R	\$15,000					<b>\$15,000</b>	<i>New</i>

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2025</b>									
2025	<b>Turf Mowers</b> Replacement of two 72 inch Z Turn mowers. Most of the City's mowers are utilized at least 30 hours per week from mid-April until early October necessitating a regular replacement program. We replace two of four mowers each year for a two year replacement cycle. With higher trade-in values and low initial purchase cost from State Contract pricing, we find that the units have less out of service time and less maintenance costs if replaced on a frequent basis.	P&R	\$17,500					<b>\$17,500</b>	Increased from \$16,500
2025	<b>Mobile Data Terminals - Police</b> When the police cruisers are replaced, the mobile data terminals (computers) in the vehicles are also replaced. These mobile data terminals are important as they provide connection to critical information for officers when they are in the field.	PD	\$27,500					<b>\$27,500</b>	None
2025	<b>Police Cruisers</b> A portion of the police cruisers are replaced each year to ensure the reliability of these high use vehicles. Three cruisers are scheduled for replacement.	PD	\$167,000					<b>\$167,000</b>	None
2025	<b>3/4 Ton Pickup (#0442)</b> Replacement of a 2011 1/2 Ton Pickup. Used for daily service operations.	S&E	\$48,500					<b>\$48,500</b>	Increased from \$46,500
2025	<b>3/4 Ton Pickup w/ Plow (#0429)</b> Replacement of a 2013 3/4 Ton Pickup w/ Plow. Used daily for service operations and snow removal.	S&E	\$57,000					<b>\$57,000</b>	Increased from \$52,000
2025	<b>Garage Door Openers</b> With 38 overhead doors in the city, of which the majority are original door openers from when the buildings were built, many are nearing or beyond their expected life. This item provides funding for the replacement of the door openers.	S&E	\$114,000					<b>\$114,000</b>	None
2025	<b>Plow Truck (#0447)</b> Replacement of a 2013 International plow truck. Used heavily during leaf and snow seasons.	S&E	\$255,000					<b>\$255,000</b>	Increased from \$205,000
2025	<b>Service Department Sedan (#0418)</b> Replacement of a 2012 Ford Fusion.	S&E	\$36,000					<b>\$36,000</b>	Increased from \$31,000

2025 Total - Equipment                      \$1,427,575                      \$0                      \$0                      \$0                      \$0                      **\$1,427,575**

<b>Year: 2026</b>									
2026	<b>Computer Replacement Program</b> This is an annual program that provides for replacement of computers throughout the City. The oldest or most problematic computers are replaced each year. Most of the computers are on a four-year replacement schedule, although certain intensive use computers are replaced more frequently.	A/IT	\$29,250					<b>\$29,250</b>	Decreased from \$35,000 due to fewer computers

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2026</b>									
2026	<b>Server and Network</b> Many critical public safety and administrative systems run on infrastructure housed in the data center in the police department. This is an annual program to provide for growth and programmatic renewal. Need to replace Data Domain - 5-year end of useful life.	A/IT	\$40,000					<b>\$40,000</b>	Increased from \$30,000
2026	<b>Fire Hose</b> Replacement of aging fire hose	FD	\$15,000					<b>\$15,000</b>	None
2026	<b>Firefighter PPE</b> Firefighting personal protection/gear to keep with our current PPE replacement program	FD	\$65,000					<b>\$65,000</b>	Increased from \$52,000
2026	<b>Hazmat vehicle Refurbishment (515 / Hazmat 101)</b> Rehabilitation of a 2007 Sutphen Hazmat truck. With changes in technologies and equipment this unit needs updated.	FD	\$150,000					<b>\$150,000</b>	New
2026	<b>Aerator (#2132)</b> Replacement of a 2000 Toro Aerator.	P&R	\$16,200					<b>\$16,200</b>	None
2026	<b>Community Center Fitness Equipment</b> Replacement of select fitness equipment on the fitness floor at the Community Center. All of the cardio and selectorized equipment is typically replaced every five years. Free weights every 8-10 years.	P&R	\$132,000					<b>\$132,000</b>	Decreased from \$167,500
2026	<b>Leaf Vacuum (#2199)</b> Replacement of a 2016 Scag Leaf Vacuum.	P&R	\$5,700					<b>\$5,700</b>	Increased from \$5,200
2026	<b>Recreation Bus (#208)</b> Replacement of a 2014 Bus with wheelchair lift. This is the only bus the City owns with a wheelchair lift.	P&R	\$98,000					<b>\$98,000</b>	None
2026	<b>Rotorvator (#2149)</b> Replacement of a 1992 Howard Rotorvator.	P&R	\$9,800					<b>\$9,800</b>	None
2026	<b>Turf Mowers</b> Replacement of two 72 inch Z Turn mowers. Most of the City's mowers are utilized at least 30 hours per week from mid-April until early October necessitating a regular replacement program. We replace two of four mowers each year for a two year replacement cycle. With higher trade-in values and low initial purchase cost from State Contract pricing, we find that the units have less out of service time and less maintenance costs if replaced on a more frequent basis.	P&R	\$17,500					<b>\$17,500</b>	Increased from \$16,500
2026	<b>UTV #0282</b> Replacement of a 2008 RTV900. Used daily in Parks operations	P&R	\$17,500					<b>\$17,500</b>	Delayed from 2024.

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2026</b>									
2026	<b>Mobile Data Terminals - Police</b> <small>When the police cruisers are replaced, the mobile data terminals (computers) in the vehicles are also replaced. These mobile data terminals are important as they provide connection to critical information for officers when they are in the field.</small>	PD	\$28,000					<b>\$28,000</b>	<i>None</i>
2026	<b>Police Cruisers</b> <small>A portion of the police cruisers are replaced each year to ensure the reliability of these high use vehicles. Three cruisers are scheduled for replacement.</small>	PD	\$172,000					<b>\$172,000</b>	<i>None</i>
2026	<b>Police SUV (#302)</b> <small>Replacement of a 2007 Hyundai Santa Fe.</small>	PD	\$42,000					<b>\$42,000</b>	<i>None</i>
2026	<b>Police Virtual Reality Trainer</b> <small>Acquisition of a virtual reality trainer to train on the use of emotional intelligence, de-escalation and other safety tactics.</small>	PD	\$50,000					<b>\$50,000</b>	<i>Delayed from 2023</i>
2026	<b>Dump Truck w/ Plow and Spreader (#438)</b> <small>Replacement of a 2017 Freightliner Plow Truck. Used year around for daily Service &amp; Engineering operations.</small>	S&E	\$265,000					<b>\$265,000</b>	<i>Increased from \$215,000</i>
2026	<b>Enclosed Trailer (#461T)</b> <small>Replacement of a 2000 enclosed trailer.</small>	S&E	\$6,300					<b>\$6,300</b>	<i>Increased from \$5,300</i>
2026	<b>Mower Zero Turn (#4179)</b> <small>Replacement of a 2019 Hustler zero turn mower.</small>	S&E	\$12,000					<b>\$12,000</b>	<i>None</i>
2026	<b>Trailer (#462T)</b> <small>Replacement of a 1996 Ditch Witch trailer. Plan to replace with a dump trailer.</small>	S&E	\$12,000					<b>\$12,000</b>	<i>Increased from \$9,000</i>
<b>2026 Total - Equipment</b>			<b>\$1,183,250</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,183,250</b>	

<b>Year: 2027</b>									
2027	<b>Computer Replacement Program</b> <small>This is an annual program that provides for replacement of computers throughout the City. The oldest or most problematic computers are replaced each year. Most of the computers are on a four-year replacement schedule, although certain intensive use computers are replaced more frequently.</small>	A/IT	\$44,550					<b>\$44,550</b>	<i>Continuation of annual program</i>
2027	<b>Server and Network</b> <small>Many critical public safety and administrative systems run on infrastructure housed in the data center in the police department. This is an annual program to provide for growth and programmatic renewal.</small>	A/IT	\$147,500					<b>\$147,500</b>	<i>Continuation of recurring program</i>

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	Change from 2022-2026 CIP
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2027</b>									
2027	<b>AED Equipment</b> Purchase of automated external defibrillators to replace the ones in City facilities as they near end of equipment life.	FD	\$20,000					<b>\$20,000</b>	New
2027	<b>Firefighter PPE</b> Firefighting personal protection/gear to keep with our current PPE replacement program	FD	\$65,000					<b>\$65,000</b>	Continuation of annual program at higher amount
2027	<b>3/4 Ton Pickup w/ Plow (#0249)</b> Replacement of a 2016 3/4 Ton Pickup w/ Plow. Used for daily Park operations and for snow removal. Upgrades to a 1 Ton instead of a 3/4 Ton.	P&R	\$69,000					<b>\$69,000</b>	New
2027	<b>Community Center Fitness Equipment</b> Replacement of select fitness equipment on the fitness floor at the Community Center. All of the cardio and selectorized equipment is typically replaced every five years. Free weights every 8-10 years.	P&R	\$163,000					<b>\$163,000</b>	Delayed from 2025; increased from \$75,000
2027	<b>Parks Drinking Fountains</b> Replacement of a park drinking fountain. This allocation is used to systematically replace one of the drinking fountains in our parks based on the biggest need.	P&R	\$15,000					<b>\$15,000</b>	New
2027	<b>Turf Mowers</b> Replacement of two 72 inch Z Turn mowers. Most of the City's mowers are utilized at least 30 hours per week from mid-April until early October necessitating a regular replacement program. We replace two of four mowers each year for a two year replacement cycle. With higher trade-in values and low initial purchase cost from State Contract pricing, we find that the units have less out of service time and less maintenance costs if replaced on a frequent basis.	P&R	\$17,500					<b>\$17,500</b>	Continuation of annual program
2027	<b>Ventrac (#0252)</b> Replacement of a 2013 Ventrac 4500. Used daily for parks operations. A multiuse unit with attachments such a rough cut deck and trencher.	P&R	\$55,000					<b>\$55,000</b>	New
2027	<b>Mobile Data Terminals - Police</b> When the police cruisers are replaced, the mobile data terminals (computers) in the vehicles are also replaced. These mobile data terminals are important as they provide connection to critical information for officers when they are in the field.	PD	\$28,500					<b>\$28,500</b>	Continuation of annual program
2027	<b>Police Cruisers</b> A portion of the police cruisers are replaced each year to ensure the reliability of these high use vehicles. Three cruisers are scheduled for replacement.	PD	\$175,000					<b>\$175,000</b>	Continuation of annual program
2027	<b>3/4 Ton Pickup (#0411)</b> Replacement of a 2016 1/2 Ton Pickup. Used for daily service operations.	S&E	\$50,000					<b>\$50,000</b>	New
2027	<b>3/4 Ton Pickup (#0417)</b> Replacement of a 2016 1/2 Ton Pickup. Used for daily service operations.	S&E	\$50,000					<b>\$50,000</b>	New

## 2023-2027 Proposed Capital Improvement Program - Equipment

Year	Equipment	Dept.	Funding					Total	<i>Change from 2022-2026 CIP</i>
			CIP Fund	Bonds	Assessment	License Tax	Other		
<b>Year: 2027</b>									
2027	<b>Brine Fill Station</b> Replacement of a 2017 truck fill station. Plan to upgrade to a unit that would allow for 2 trucks to be filled at the same time.	S&E	\$26,000					<b>\$26,000</b>	<i>Delayed from 2026</i>
2027	<b>Brine Maker</b> Replacement of a 2017 brine making machine. Newer brine makers are self cleaning and more efficient.	S&E	\$80,000					<b>\$80,000</b>	<i>New</i>
2027	<b>Dump Truck w/ Plow and Spreader (#437)</b> Replacement of a 2017 Freightliner Plow Truck. Used year around for daily Service & Engineering operations.	S&E	\$275,000					<b>\$275,000</b>	<i>New</i>
2027	<b>Leaf Machine (#0468)</b> Replacement of a 2013 Dinkmar leaf machine.	S&E	\$93,000					<b>\$93,000</b>	<i>Delayed from 2025</i>
2027 Total - Equipment			\$1,374,050	\$0	\$0	\$0	\$0	<b>\$1,374,050</b>	

## 2023-2027 Proposed CIP Fund Cash Flow

Revenue	2023	2024	2025	2026	2027
Income Tax	\$5,914,000	\$6,091,286	\$6,304,481	\$6,525,138	\$6,786,144
MMVLT	\$150,000	\$300,000	\$300,000	\$300,000	\$300,000
License Tax Reimbursement				\$210,000	
Debt Proceeds	\$8,583,000		\$7,053,100		\$2,376,700
Other Revenue	\$186,000	\$70,000	\$55,000	\$55,000	\$55,000
TOTAL REVENUE	\$14,833,000	\$6,461,286	\$13,712,581	\$7,090,138	\$9,517,844

Cat.	Dept.	Projects	2023	2024	2025	2026	2027
LM	S&E	Grit Pad Installation & Service Yard Improvements		\$340,000			
LM	S&E	Kenyonbrook Trunk Sewer Improvement		\$2,850,000			
LM	S&E	Northbrook Relief Sewer Phase II	\$500,000				
EBS	S&E	Arterial Maintenance: High, South Corp - South St.		\$545,000			
EBS	S&E	Arterial Maintenance: Linworth & Godown			\$205,000		
EBS	S&E	Arterial Maintenance: Linworth & Snouffer			\$515,000		
EBS	S&E	Arterial Maintenance: W. Wilson Bridge, High to W. Corp.				\$715,000	
EBS	S&E	Building Improvement Program	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
EBS	P&R	Community Center Carpet Replacement			\$145,000		
EBS	P&R	Community Center North Locker Room Improvements			\$150,000		
EBS	P&R	Community Center Sidewalk Replacement	\$35,000	\$15,000			
EBS	S&E	Fire Hydrant Replacement & Painting	\$25,000	\$35,000		\$25,000	
EBS	FD	Fire Station Bay Vent	\$88,000				
EBS	FD	Fire Station Emergency Generator					\$250,000
EBS	S&E	Griswold Building Elevator Upgrade		\$185,000			
EBS	S&E	HVAC Improvements - City Buildings	\$900,000	\$975,000			\$650,000
EBS	S&E	Municipal Building Elevator Upgrade				\$195,000	
EBS	P&R	Olentangy Trail Maintenance			\$100,000	\$800,000	
EBS	S&E	Sanitary Sewer Repair & Rehabilitation			\$200,000		\$200,000
EBS	S&E	Selby Bridge Replacement	\$50,000	\$34,000			
EBS	S&E	Service & Engineering Building II Concrete Replacement			\$106,000		
EBS	S&E	Street & Sidewalk Maintenance Program	\$950,000	\$950,000	\$950,000	\$950,000	\$950,000
EBS	S&E	Traffic Signal Improvement Program		\$50,000		\$50,000	
EBS	P&R	Village Green Paver Repairs	\$57,000				
EBS	S&E	Water Line Improvements: Caren Avenue			\$60,000	\$469,000	
EBS	S&E	Water Line Improvements: Indianola		\$213,000	\$2,039,100		
EBS	S&E	Water Line Improvements: Loveman & Kenbrook					\$240,000
EBS	S&E	Water Line Improvements: Meadoway Park & Park Blvd.				\$136,700	\$2,000,000
EBS	S&E	Water Line Improvements: Park Overlook Drive	\$1,348,000				
EBS	S&E	Water Line Improvements: W. Wilson Bridge	\$83,000	\$912,000			
IBS	P&R	Community Center Lobby Renovations		\$125,000			
IBS	P&R	Community Center Wood Floor Renovation		\$42,500			
IBS	P&R	East Granville Road Park Playground Replacement		\$175,000			
IBS	FD	Fire Station Bunk Room Renovations		\$232,000			
IBS	FD	Fire Station Restroom Renovation - 1st Floor			\$60,000		
IBS	FD	Fire Station Restroom/Shower Rehabilitation - 1st Floor		\$35,000	\$130,000		
IBS	S&E	Intersection Improvement - Old Wilson Br. & W. Wilson Br.	\$700,000				
IBS	P&R	Linworth Park Playground Replacement				\$225,000	
IBS	S&E	McConnell Arts Center Roof				\$42,000	
IBS	P&R	McCord Park Renovation Phase II	\$3,050,000				
IBS	P&R	Shaker Square Playground Replacement	\$200,000				
IBS	S&E	Street Sign Upgrades			\$12,500	\$12,500	
IBS	S&E	Traffic Signal - 6700 High Street	\$162,000		\$1,040,000		
IBS	S&E	Traffic Signal Battery Backup Program				\$200,000	
IBS	P&R	Village Green Benches			\$40,500		
E	P&R	Bike & Pedestrian Improvements	\$150,000	\$150,000	\$250,000	\$250,000	\$100,000
E	P&B	Community Wayfinding Signage	\$40,000	\$40,000		\$40,000	\$40,000
E	S&E	East Wilson Bridge Road Trail	\$370,000		\$110,000		\$700,000



Projects		2023	2024	2025	2026	2027
E	S&E Parking Evaluation - Old Worthington		\$40,200			
E	S&E SR-161 & Linworth Road Intersection	TIF			TIF	
E	S&E Streetscape Renovations - Old Worthington			\$43,150		
E	S&E Worthington Mile Trail Phase I			\$240,000		\$70,000
E	S&E Worthington Mile Trail Phase II - Study		\$100,000			
<b>TOTAL PROJECTS</b>		<b>\$8,908,000</b>	<b>\$8,243,700</b>	<b>\$6,596,250</b>	<b>\$4,310,200</b>	<b>\$5,400,000</b>

Equipment		2023	2024	2025	2026	2027
<u>ADMINISTRATION/IT</u>						
	Computer Replacement Program	\$44,550	\$36,050	\$55,575	\$29,250	\$44,550
	Copiers - Various Replacements	\$52,000	\$91,000	\$39,000		
	Mail Room Postage Machine	\$7,500				
	Municipal Building Pool Car			\$31,000		
	Server & Network	\$151,000	\$115,000	\$25,000	\$40,000	\$147,500
<u>FIRE</u>						
	3/4 Ton Pickup (SC101/#0520)	\$72,000				
	AED Equipment		\$20,000			\$20,000
	ATV Type Unit with Trailer (replace golf cart)		\$36,000			
	Cardiac Monitor/Defibrillators	\$75,000				
	Engine Rescue (E102/0512)	\$775,000				
	Fire Hose				\$15,000	
	Firefighter Protection Equipment	\$60,000	\$60,000	\$62,500	\$65,000	\$65,000
	Hazmat Vehicle Refurbishment (Hazmat101/0515)				\$150,000	
	Ladder 101	\$1,650,000				
	Medic Vehicle (#0514)			\$275,000		
	Public Safety Drone			\$25,000		
	Public Safety Fitness Equipment			\$15,000		
	SUV (BN101/0522)		\$68,000			
	SUV (C103/0519)	\$60,000				
	SUV (P101/0525)			\$57,000		
	Vehicle Extrication Tools	\$62,000				
	Water Rescue Boats and Trailer	\$36,000				
<u>PARKS &amp; RECREATION</u>						
	3/4 Ton Pickup with Plow (241)			\$61,000		
	3/4 Ton Pickup with Plow and Spreader (249)					\$69,000
	Aera-Vator (#2133)			\$14,000		
	Aerator (#2132)				\$16,200	
	Aerator/Overseeder (#2136/2151)			\$30,000		
	Audio/Visual Equipment for Facilities		\$79,000			
	Community Center Fitness Equipment		\$67,000		\$132,000	\$163,000
	Community Center Mixing Valves	\$45,000				
	Community Garden Shed	\$7,500				
	Dump Trailer (#252T)	\$13,600				
	Griswold Fitness Equipment		\$20,600			
	Leaf Vacuum (#2199)				\$5,700	
	Park Drinking Fountains	\$15,000		\$15,000		\$15,000
	Parks Truck (#0248)		\$62,000			
	Portable Sound Equipment	\$10,000				
	Recreation Bus (#208)				\$98,000	
	Rotorvator (#2149)				\$9,800	
	Trailer #0261T		\$9,600			
	Turf Mowers (2)	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500
	UTV (#0282)				\$17,500	
	UTV w/ Ball Diamond Groomer (#285)	\$17,500				
	UTV w/ Ball Diamond Groomer (#284)		\$17,500			
	Ventrac Utility Tractor (#252)					\$55,000

<b>Equipment</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>PLANNING &amp; BUILDING</b>					
Staff Vehicle (Zoning)	\$32,000				
<b>POLICE</b>					
Chemical Suits	LE Trust				
Mobile Data Terminals - Police		\$27,000	\$27,500	\$28,000	\$28,500
Police Cruiser Replacement		\$162,000	\$167,000	\$172,000	\$175,000
Police Sedan (#0333)	\$62,000				
Police Sedan (#0331)		\$34,500			
Police Sedan (#0334)		\$34,500			
Police SUV (#302)				\$42,000	
Police Truck (#1326)		\$56,500			
Virtual Reality Trainer				\$50,000	
<b>SERVICE &amp; ENGINEERING</b>					
3/4 Ton Pickup Truck (#411)					\$50,000
3/4 Ton Pickup Truck (#417)					\$50,000
3/4 Ton Pickup Truck (#434)		\$45,500			
3/4 Ton Pickup Truck (#442)			\$48,500		
3/4 Ton Pickup with Plow (#0429)			\$57,000		
Backhoe (#0458)		\$125,000			
Brine Fill Station					\$26,000
Brine Machine					\$80,000
Camera Van (#0432)	\$350,000				
Dump Truck w/ Plow and Spreader (#437)					\$275,000
Dump Truck w/ Plow and Spreader (#438)				\$265,000	
Enclosed Trailer				\$6,300	
Fleet Service Vehicle (#0431)	\$56,500				
Garage Door Openers			\$114,000		
Leaf Machine (#468)					\$93,000
Leaf Vacuum (#0469)		\$69,000			
Motor Zero Turn (#4179)				\$12,000	
Plow Truck			\$255,000		
Service Dept. Sedan (#0418)			\$36,000		
Slope Mower		\$60,000			
Street Sweeper (#460)	\$290,000				
Stump Grinder		\$84,000			
Trench Box	\$20,000				
Trailer (#462T)				\$12,000	
<b>TOTAL EQUIPMENT</b>	<b>\$3,981,650</b>	<b>\$1,397,250</b>	<b>\$1,427,575</b>	<b>\$1,183,250</b>	<b>\$1,374,050</b>

<b>TOTAL PROJECTS</b>	<b>\$8,908,000</b>	<b>\$8,243,700</b>	<b>\$6,596,250</b>	<b>\$4,310,200</b>	<b>\$5,400,000</b>
<b>TOTAL EQUIPMENT</b>	<b>\$3,981,650</b>	<b>\$1,397,250</b>	<b>\$1,427,575</b>	<b>\$1,183,250</b>	<b>\$1,374,050</b>
Debt Service Transfers	\$1,047,347	\$1,639,537	\$1,646,537	\$2,102,431	\$2,116,954
OPWC Loan Payments	\$28,300	\$28,300	\$28,300	\$28,300	\$28,300
Lease Payments	\$5,000	\$0	\$0	\$0	\$0
CIP Administration	\$510,000	\$525,000	\$541,000	\$541,000	\$557,000
<b>TOTAL CIP EXPENDITURES</b>	<b>\$14,480,297</b>	<b>\$11,833,787</b>	<b>\$10,239,662</b>	<b>\$8,165,181</b>	<b>\$9,476,304</b>
<b>REVENUE MINUS EXPENDITURES</b>	<b>\$352,703</b>	<b>-\$5,372,501</b>	<b>\$3,472,919</b>	<b>-\$1,075,043</b>	<b>\$41,540</b>
<b>BALANCE</b>	<b>\$6,654,001</b>	<b>\$1,281,500</b>	<b>\$4,754,420</b>	<b>\$3,679,377</b>	<b>\$3,720,917</b>

**Without Debt Proceeds & Bonded Expenditures**

<b>REVENUE</b>	<b>\$6,250,000</b>	<b>\$6,461,286</b>	<b>\$6,659,481</b>	<b>\$7,090,138</b>	<b>\$7,141,144</b>
<b>PROJECTS</b>	<b>\$3,927,000</b>	<b>\$4,268,700</b>	<b>\$3,517,150</b>	<b>\$4,173,500</b>	<b>\$3,160,000</b>
<b>EQUIPMENT</b>	<b>\$1,556,650</b>	<b>\$1,397,250</b>	<b>\$1,427,575</b>	<b>\$1,183,250</b>	<b>\$1,374,050</b>
Debt Service Transfers	\$1,047,347	\$1,709,975	\$1,716,975	\$2,248,131	\$2,262,654
OPWC Loan Payments	\$28,300	\$28,300	\$28,300	\$28,300	\$28,300
Lease Payments	\$5,000	\$0	\$0	\$0	\$0
CIP Administration	\$510,000	\$525,000	\$541,000	\$541,000	\$557,000
<b>EXPENDITURES</b>	<b>\$7,074,297</b>	<b>\$7,929,225</b>	<b>\$7,231,000</b>	<b>\$8,174,181</b>	<b>\$7,382,004</b>
<b>REVENUE MINUS EXPENDITURES</b>	<b>-\$824,297</b>	<b>-\$1,467,939</b>	<b>-\$571,519</b>	<b>-\$1,084,043</b>	<b>-\$240,860</b>
<b>BALANCE WITHOUT BONDS</b>	<b>\$5,477,001</b>	<b>\$4,009,062</b>	<b>\$3,437,544</b>	<b>\$2,353,501</b>	<b>\$2,112,641</b>
FUND BALANCE % OF EXPENDITURES	77%	51%	48%	29%	29%

*Italics = Items to be bonded or otherwise financed*

**Cat. Key:** PPC = Previous Project Commitments; LM = Legal Mandate; EBS = Essential for Basic Services; IBS = Improvement to Basic Services; E = Enhancement/Discretionary; AP = Assessment Project; NFR = Need for Further Review