Presentation Goals

• Recap overarching trends in the proposed CIP
• Review the cash flow projections and the financial forecast for the CIP Fund
• Review previously established City Council priorities
• Discuss the impacts of the CIP’s financial constraints
• Highlight uncertainties in the proposed program
• Discuss the City’s current and projected debt
• Overview specific projects and equipment programmed for 2019
• Note highlights in 2020-2023
CIP Development Process

• July
  - City Council discussion about priorities & objectives

• August
  - Review of most recently adopted CIP for updates
  - Consideration of adopted plans
  - Input from advisory boards and commissions
  - Evaluation of existing infrastructure
  - Department submittals developed

• September
  - Requests are evaluated and prioritized to fit within projected revenue
CIP Development Process

- October
  - Presentation & discussion of proposed CIP

- November
  - Follow-up as needed on discussion items

- December
  - Adoption
Trends in the CIP

• Investments primarily focused on maintaining existing infrastructure
• Final three years of Community Center/Police Station debt
• New debt associated with mandated sewer projects and other desired projects
• Building projects associated with age of buildings
## Overview of Proposed CIP

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Projects</td>
<td>$19,826,000</td>
<td>$6,945,500</td>
<td>$3,175,000</td>
<td>$2,877,500</td>
<td>$2,425,000</td>
<td>$35,249,000</td>
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<tr>
<td>Equipment</td>
<td>$1,967,500</td>
<td>$1,121,000</td>
<td>$1,443,000</td>
<td>$1,180,500</td>
<td>$1,404,000</td>
<td>$7,116,000</td>
</tr>
<tr>
<td>Total</td>
<td>$21,793,500</td>
<td>$8,066,500</td>
<td>$4,618,000</td>
<td>$4,058,000</td>
<td>$3,804,000</td>
<td>$42,355,000</td>
</tr>
</tbody>
</table>

### 2019-2023 CIP Project & Equipment Expenditures

![Graph showing the breakdown of project and equipment expenditures from 2019 to 2023.]
## City’s Share of Proposed CIP

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Cost</th>
<th>City Sources</th>
<th>% City Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$21,793,500</td>
<td>$9,193,500</td>
<td>42.2%</td>
</tr>
<tr>
<td>2020</td>
<td>$8,066,500</td>
<td>$6,816,500</td>
<td>84.5%</td>
</tr>
<tr>
<td>2021</td>
<td>$4,618,000</td>
<td>$4,293,000</td>
<td>93.0%</td>
</tr>
<tr>
<td>2022</td>
<td>$4,058,000</td>
<td>$4,033,000</td>
<td>99.4%</td>
</tr>
<tr>
<td>2023</td>
<td>$3,829,000</td>
<td>$3,804,000</td>
<td>99.3%</td>
</tr>
<tr>
<td>Total</td>
<td>$42,365,000</td>
<td>$28,140,000</td>
<td>66.4%</td>
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</tbody>
</table>

### City's Share of Project & Equipment Expenditures

![Graph showing City's Share of Project & Equipment Expenditures](chart)
CIP Revenue Sources

Proposed 2019-2023 CIP

- Income Tax: 72%
- Debt Proceeds: 23%
- Grants: 1%
- License Tax: 1%
- MMVLT: 2%
- Other: 1%
CIP Revenue Sources

CIP Fund - Major Revenue Sources

- Income Tax
- Debt Proceeds

- 2019: $5,200,000
- 2020: $5,408,000
- 2021: $5,516,160
- 2022: $5,626,483
- 2023: $5,739,013

$0 - $7,000,000

2019  2020  2021  2022  2023
Expenditure Categories: CIP Fund

Proposed 2019-2023 CIP

- Projects: 55%
- Debt/Lease Pymts: 20%
- Equipment: 18%
- Admin: 7%
Expenditure Categories: CIP Fund
(excluding bonded projects)

Proposed 2019-2023 CIP

- Projects: 42%
- Equipment: 22%
- Debt/Lease Pymts: 27%
- Admin: 9%
<table>
<thead>
<tr>
<th>Year</th>
<th>Revenue</th>
<th>Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$9,593,500</td>
<td>$11,299,963</td>
</tr>
<tr>
<td>2020</td>
<td>$10,653,864</td>
<td>$9,029,007</td>
</tr>
<tr>
<td>2021</td>
<td>$6,021,160</td>
<td>$6,866,482</td>
</tr>
<tr>
<td>2022</td>
<td>$5,831,483</td>
<td>$6,070,881</td>
</tr>
<tr>
<td>2023</td>
<td>$5,889,013</td>
<td>$5,857,065</td>
</tr>
</tbody>
</table>
### CIP Fund Revenue & Expenditures
(excluding bonds)

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenue</th>
<th>Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$5,933,500</td>
<td>$5,939,963</td>
</tr>
<tr>
<td>2020</td>
<td>$5,613,000</td>
<td>$5,654,007</td>
</tr>
<tr>
<td>2021</td>
<td>$6,021,160</td>
<td>$6,116,482</td>
</tr>
<tr>
<td>2022</td>
<td>$5,831,483</td>
<td>$5,820,881</td>
</tr>
<tr>
<td>2023</td>
<td>$5,889,013</td>
<td>$5,607,065</td>
</tr>
</tbody>
</table>

---

#### CIP Fund Revenue & Expenditures

- **Revenue**
- **Expenditures**

The table above provides the revenue and expenditures for the CIP Fund from 2019 to 2023. The graph below visualizes the trend of revenue and expenditures over the years. The data shows that both revenue and expenditures have been relatively stable, with slight fluctuations year over year.
# CIP Fund Expenditures

<table>
<thead>
<tr>
<th>Category</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Projects</td>
<td>$7,471,000</td>
<td>$5,700,500</td>
<td>$3,175,000</td>
<td>$2,877,500</td>
<td>$2,425,000</td>
</tr>
<tr>
<td>Equipment</td>
<td>$1,967,500</td>
<td>$1,121,000</td>
<td>$1,443,000</td>
<td>$1,180,500</td>
<td>$1,404,000</td>
</tr>
<tr>
<td>Debt Service</td>
<td>$1,379,463</td>
<td>$1,704,507</td>
<td>$1,735,139</td>
<td>$1,489,015</td>
<td>$1,493,491</td>
</tr>
<tr>
<td>Administration</td>
<td>$482,000</td>
<td>$503,000</td>
<td>$513,343</td>
<td>$523,866</td>
<td>$534,574</td>
</tr>
</tbody>
</table>

**CIP Fund Expenditures by Category**

- **Projects**
  - 2019: $7,471,000
  - 2020: $5,700,500
  - 2021: $3,175,000
  - 2022: $2,877,500
  - 2023: $2,425,000

- **Equipment**
  - 2019: $1,967,500
  - 2020: $1,121,000
  - 2021: $1,443,000
  - 2022: $1,180,500
  - 2023: $1,404,000

- **Debt Service**
  - 2019: $1,379,463
  - 2020: $1,704,507
  - 2021: $1,735,139
  - 2022: $1,489,015
  - 2023: $1,493,491

- **Administration**
  - 2019: $482,000
  - 2020: $503,000
  - 2021: $513,343
  - 2022: $523,866
  - 2023: $534,574

---

*Note: The graph shows the trend of CIP Fund Expenditures by category from 2019 to 2023. The expenditures for Projects show a declining trend, while the expenditures for Equipment and Debt Service show an increasing trend. The Administration category remains relatively constant.*
### CIP Fund Expenditures (excluding bonds & lease)

<table>
<thead>
<tr>
<th>Year</th>
<th>Projects</th>
<th>Equipment</th>
<th>Debt Service</th>
<th>Administration</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$2,711,000</td>
<td>$1,367,500</td>
<td>$1,379,463</td>
<td>$482,000</td>
</tr>
<tr>
<td>2020</td>
<td>$2,325,500</td>
<td>$1,121,000</td>
<td>$1,704,507</td>
<td>$503,000</td>
</tr>
<tr>
<td>2021</td>
<td>$2,425,000</td>
<td>$1,443,000</td>
<td>$1,735,139</td>
<td>$513,343</td>
</tr>
<tr>
<td>2022</td>
<td>$2,627,500</td>
<td>$1,180,500</td>
<td>$1,489,015</td>
<td>$523,866</td>
</tr>
<tr>
<td>2023</td>
<td>$2,175,000</td>
<td>$1,404,000</td>
<td>$1,493,491</td>
<td>$534,574</td>
</tr>
</tbody>
</table>

#### CIP Fund Expenditures by Category

- **Projects**: $2,711,000 in 2019, $2,325,500 in 2020, $2,425,000 in 2021, $2,627,500 in 2022, $2,175,000 in 2023
- **Equipment**: $1,367,500 in 2019, $1,121,000 in 2020, $1,443,000 in 2021, $1,180,500 in 2022, $1,404,000 in 2023
- **Debt Service**: $1,379,463 in 2019, $1,704,507 in 2020, $1,735,139 in 2021, $1,489,015 in 2022, $1,493,491 in 2023
- **Administration**: $482,000 in 2019, $503,000 in 2020, $513,343 in 2021, $523,866 in 2022, $534,574 in 2023

The chart shows the trend of CIP fund expenditures by category from 2019 to 2023.
## Five Year Forecast – CIP Fund

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue</th>
<th>Total Expenditures</th>
<th>Fund Balance (FB)</th>
<th>FB as % of Expend.</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$9,593,500</td>
<td>$11,299,963</td>
<td>$3,393,684</td>
<td>30.0%</td>
</tr>
<tr>
<td>2020</td>
<td>$10,653,864</td>
<td>$9,029,007</td>
<td>$5,018,541</td>
<td>55.6%</td>
</tr>
<tr>
<td>2021</td>
<td>$6,021,160</td>
<td>$6,866,482</td>
<td>$4,173,219</td>
<td>60.8%</td>
</tr>
<tr>
<td>2022</td>
<td>$5,831,483</td>
<td>$6,070,881</td>
<td>$3,933,821</td>
<td>64.8%</td>
</tr>
<tr>
<td>2023</td>
<td>$5,899,013</td>
<td>$5,857,065</td>
<td>$3,965,769</td>
<td>67.7%</td>
</tr>
</tbody>
</table>

### CIP Fund Balance

- **Fund Balance as a % of Expenditures**
- **Target**
## Five Year Forecast – CIP Fund
(excluding bonded revenue and projects)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>$5,933,500</td>
<td>$5,613,000</td>
<td>$6,021,160</td>
<td>$5,831,483</td>
<td>$5,889,013</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>$5,939,963</td>
<td>$5,654,007</td>
<td>$6,116,482</td>
<td>$5,820,881</td>
<td>$5,607,065</td>
</tr>
<tr>
<td>Fund Balance (FB)</td>
<td>$5,093,684</td>
<td>$5,052,677</td>
<td>$4,957,355</td>
<td>$4,967,957</td>
<td>$5,249,905</td>
</tr>
<tr>
<td>FB as % of Expend.</td>
<td>85.8%</td>
<td>89.4%</td>
<td>81.0%</td>
<td>85.3%</td>
<td>93.6%</td>
</tr>
</tbody>
</table>

### CIP Fund Balance

- **Fund Balance as a % of Expenditures**
- **Target**
Parks Master Plan Recommendations

• McCord Park Renovations
• Design of Renovations for Selby Park
• Playground Replacement – East Granville Road Park
• Playground Replacement – Shaker Square Park
• Park Drinking Fountains Replacement
City Council Priorities

Bicycle & Pedestrian Accommodations

• Annual Allocation of $100,000
• Allocation increases to $250,000 in 2022 & 2023
• Northeast Gateway Project investment of $1,225,000, excluding the costs of the bike lanes
• SR-161 Projects will include bike/ped accommodations
City Council Priorities

Wilson Bridge Road Corridor

- Arterial Improvement: East Wilson Bridge Road
- Northeast Gateway Project
- McCord Park Renovations
City Council Priorities

Water Lines

- Inventory & Assessment (operating budget)
- Multi-year allocation beginning in 2020
Uncertainties

- Short Term Financing Costs Associated with Federal Funds Availability for Northeast Gateway Project
- Potential Funding Request from SwimInc
- Possible Consolidation of Public Safety Dispatch
- Grant for Self-Contained Breathing Apparatus
- McCord Park Funding
- Recommendations from Assessments of Water Lines and Traffic Signals
Impacts of Constrained Funding

- Requests significantly exceeded revenues
- Requests modified in developing the proposed CIP
  - Items moved from cash to bonding/leasing
  - Scope of projects reduced
  - Items delayed to later years
  - Individual requests incorporated into ongoing programs
  - Items moved to the proposed operating budget
  - Items deleted
- Additional detail provided later in this presentation
Debt Information

Current Debt Obligations

- 2015 Refunding Bonds (Police Division & Community Center Improvements) Maturing 12/01/2021
  - Interest: 1.62%
  - Original Issuance $4,590,000
  - Remaining Principal as of 1/1/2019: $2,300,000
  - Principal Payment Due in 2019: $750,000
  - Interest Payment Due in 2019: $37,260
Debt Information

Current Debt Obligations (cont’d)

• OPWC 0% Loan Issued 2/15/2008 – ADA Ramps
  • Interest: 0%
  • Original Issuance $ 156,201
  • Remaining Principal Due as of 1/1/2019: $74,195.37
  • Annual Payments: $7,810.06

• OPWC 0% Loan Issued 7/1/2015 – Kenyonbrook Sanitary Sewer Improvements
  • Interest: 0%
  • Original Issuance $ 612,816
  • Remaining Principal Due as of 1/1/2019: $541,320.76
  • Annual Payments: $20,428
Current Debt Obligations (cont’d)

• 2017 Various Purpose Bonds (Northeast Gateway Design, Sanitary Sewer Repairs & Bond Anticipation Note Repayment)
  • Interest: 2.21%
  • Original Issuance: $3,960,000
  • Remaining Principal as of 1/1/2019: $3,525,000
  • Principal Payment Due in 2019: $230,000
  • Interest Payment Due in 2019: $77,903
Debt Information

Current Debt Obligations (cont’d)

• 2018 Bond Anticipation Note (E. Wilson Bridge Road waterline, Fire Station roof, Community Center south end roof, Northbrook Sewer, Kenyonbrook & Hardy Way sewer design, energy conservation improvements phase 1)
  • Interest: 2.11%
  • Original Issuance: $4,460,000
  • Due: September 25, 2019
## Debt Information

### Future Proposed Debt Issuance Projects/Equipment

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kenyonbrook Sanitary Sewer</td>
<td>$2,100,000</td>
</tr>
<tr>
<td>Rush Run Stream Restoration</td>
<td>$510,000</td>
</tr>
<tr>
<td>McCord Park Renovations</td>
<td>$850,000</td>
</tr>
<tr>
<td>Northeast Gateway Project</td>
<td>$3,100,000</td>
</tr>
<tr>
<td>Radios</td>
<td>$600,000</td>
</tr>
<tr>
<td>North Districts Sanitary Sewer Improvements</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Sanitary Sewer Repairs &amp; Lining</td>
<td>$250,000</td>
</tr>
<tr>
<td>Oxford Court/SW Additional Sanitary Improvement</td>
<td>$300,000</td>
</tr>
<tr>
<td>Waterline Improvements</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>West &amp; Industrial Districts Sewer Improvements</td>
<td>$500,000</td>
</tr>
<tr>
<td>City Buildings Energy Conservation Improvements</td>
<td>$1,175,000</td>
</tr>
</tbody>
</table>
Recurring Projects

• Arterial Street Improvement
• Building Improvement
• Fire Hydrant Replacement & Painting
• Security System Improvements
• Street & Sidewalk Improvement
• Traffic Signal Improvement
• Waterlines
• Bike & Pedestrian Improvements
• Community Wayfinding
Recurring Equipment

- Computers
- Firefighter Protective Equipment
- Fitness Equipment
- Police Cruisers & Mobile Data Terminals
- Servers & Networks
- Small Equipment Replacement
- Turf Mowers
2019 Projects

Legal Mandates

- Kenyonbrook Trunk Sewer (construction) $2,100,000
- Oxford Court/Southwest Addition Sanitary Improvement (design) $25,000

Essential for Basic Services

- Arterial Improvements (East Wilson Bridge Road) $540,000
- Arterial Microsurfacing $175,000
- Building Improvement Program $200,000
- CBD Paver Renovation $20,000
- Community Center Leisure Pool Resurfacing $50,000
- Community Center Parking Lot Reconstruction $175,000
- Fire Hydrant Replacement & Painting $25,000
- Fire Station Alerting System $75,000
## 2019 Projects

### Essential for Basic Services (cont’d)

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fleet Garage Floor Sealing</td>
<td>$16,000</td>
</tr>
<tr>
<td>Municipal Building Window &amp; Door Replacements</td>
<td>$160,000</td>
</tr>
<tr>
<td>Olentangy River Road Guardrail</td>
<td>$25,000</td>
</tr>
<tr>
<td>Perry Park Restroom Roof &amp; Building Improvements</td>
<td>$14,000</td>
</tr>
<tr>
<td>Rush Run Analysis</td>
<td>$25,000</td>
</tr>
<tr>
<td>Rush Run – South St/McCoy Slope Repair &amp; Rehab</td>
<td>$31,000</td>
</tr>
<tr>
<td>Rush Run Stream Restoration Phase 1</td>
<td>$510,000</td>
</tr>
<tr>
<td>Service &amp; Engineering Building Roof</td>
<td>$50,000</td>
</tr>
<tr>
<td>Street &amp; Sidewalk Improvement Program</td>
<td>$900,000</td>
</tr>
<tr>
<td>Traffic Signals &amp; Lighting</td>
<td>$50,000</td>
</tr>
<tr>
<td>Village Green NE Brick Paver Replacement</td>
<td>$10,000</td>
</tr>
</tbody>
</table>
2019 Projects

**Improvements to Basic Service**

- McCord Park Renovations Design & Phase 1: $450,000
- Northeast Gateway Project (construction): $14,025,000

**Enhancement/Discretionary**

- Bike & Pedestrian Improvements: $100,000
- Community Wayfinding Signage: $50,000
## 2019 Equipment

### Administration/Information Technology
- Computer Replacement: $85,000
- Radios: $600,000
- Server & Network: $55,000

### Fire & EMS
- CAD Display Monitors: $12,000
- Copier/Printer/Fax/Scanner: $16,000
- Fire Hose: $10,000
- Fire Initial Issue: $18,000
- Firefighter Protective Equipment: $44,000
- Medic Vehicle: $327,000
- Self-Contained Breathing Apparatus: $300,000
- Small Equipment Replacement: $15,000
<table>
<thead>
<tr>
<th>Parks &amp; Recreation</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Center Fitness Equipment</td>
<td>$60,000</td>
</tr>
<tr>
<td>Griswold Copier</td>
<td>$11,000</td>
</tr>
<tr>
<td>Park Drinking Fountain Replacements</td>
<td>$10,000</td>
</tr>
<tr>
<td>Polaris ATV – Replace with Pickup Truck</td>
<td>$25,000</td>
</tr>
<tr>
<td>Small Equipment Replacement</td>
<td>$15,000</td>
</tr>
<tr>
<td>Turf Mowers</td>
<td>$14,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Police</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breath Testing Equipment</td>
<td>$12,000</td>
</tr>
<tr>
<td>In Car Video Equipment</td>
<td>$70,000</td>
</tr>
<tr>
<td>Mobile Data Terminals</td>
<td>$21,500</td>
</tr>
<tr>
<td>Police Cruisers</td>
<td>$85,000</td>
</tr>
</tbody>
</table>
### 2019 Equipment

#### Police (cont’d)
- Police Initial Issue: $32,500
- Police Vehicle Equipment: $25,000

#### Service & Engineering
- Hand Tool Replacements for Garage: $10,000
- Leaf Vacuum: $75,000
- Small Equipment Replacement: $10,000
- Zero Turn Mower: $9,500
<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>North District Sanitary Sewer Improvements</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Rush Run Stream Analysis Improvements</td>
<td>$250,000</td>
</tr>
<tr>
<td>Waterline Improvements</td>
<td>$250,000</td>
</tr>
<tr>
<td>City Buildings Energy Conservation Measures</td>
<td>$1,175,000</td>
</tr>
<tr>
<td>McCord Park Improvements</td>
<td>$1,625,000</td>
</tr>
<tr>
<td>Selby Park Playground</td>
<td>$225,000</td>
</tr>
<tr>
<td>Parks &amp; Recreation Transit Bus</td>
<td>$89,000</td>
</tr>
<tr>
<td>Dump Truck w/ plow</td>
<td>$85,000</td>
</tr>
</tbody>
</table>
# 2021 Highlights

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>West &amp; Industrial Districts Sewer Improvements</td>
<td>$500,000</td>
</tr>
<tr>
<td>Arterial Improvements: Huntley (north) &amp; Schrock</td>
<td>$600,000</td>
</tr>
<tr>
<td>SR-161 Study Recommendations</td>
<td>$225,000</td>
</tr>
<tr>
<td>Payroll &amp; Accounting Software</td>
<td>$200,000</td>
</tr>
<tr>
<td>Servers &amp; Network</td>
<td>$155,000</td>
</tr>
<tr>
<td>Medic Vehicle</td>
<td>$330,000</td>
</tr>
</tbody>
</table>
2022 Highlights

- Sanitary Sewer Repairs & Lining: $500,000
- Arterial Improvements: South High: $300,000
- Bike & Pedestrian Improvements: $250,000
- Backhoe: $90,000
2023 Highlights

Sewer Projects $0
SR-161 Study Recommendations $450,000
Fire Engine Rescue $700,000
Impacts of Constrained Funding

Projects – Delayed from 2019

• Grit Pad Installation & Service Yard Improvements (2022)
• Sanitary Sewer Repairs & Lining (2022)
• Community Center Fitness Floor Painting (2020)
• Community Center Locker Room Painting (2020)
• Selby Park Playground (2020)
• Street Sign Upgrades (2022)
Impacts of Constrained Funding

Projects – Delayed from other years

- Selby Park Renovations Design (from 2021 to 2022)
- Shaker Square Playground (from 2021 to 2022)
Projects – Deleted

- Community Center South End Renovations
- Fire Station & Municipal Building Landscaping
- Security System Improvements in 2019
- East Wilson Bridge Road Shared Use Path
- Alrojo/Samada Sanitary Improvement Design
Impacts of Constrained Funding

Equipment – Delayed from 2019

• Fire Physical Fitness Equipment (2021)
• Fire SUV- BN101 (2020)
• Community Center Basketball Backboards/Equipment (2020)
• Community Center Digital Screens (2020)
• Pool Filter Sand (2021)
Impacts of Constrained Funding

Equipment – Delayed from other years

• Fire ATV Unit with Trailer (from 2020 to 2022)
• Fire SUV – C101 (from 2021 to 2022)
• Backhoe (from 2021 to 2022)
• Leaf Vacuum (from 2021 to 2022)
• ¾ Ton Pickup (from 2021 to 2022)
• Service Dept. Sedan (from 2022 to 2023)
Impacts of Constrained Funding

Equipment – Deleted

• Body Armor/Ballistic Vests for Fire
• Pro Q&A EMD Software
Impacts of Constrained Funding

Other Changes

• Changed Griswold Windows to Building Improvement Program

• Reduced Olentangy River Road guardrail to focus only on spot safety repairs

• Moved traffic signal and water line assessments and urban forestry allocation to operating budget

• Funded CBD & Village Green paver repair from downtown TIF
Impacts of Constrained Funding

Other Changes

• Changed washer, dryer and furniture for Fire Station to existing allocations

• Changed EMS tablets and Fire Prevention tablets to computer replacement allocation

• Spread out allocations for fire hose and hand tool replacement